



COMMUNITY STRATEGIC PLAN 2015

Long Term Financial Plan  
2015/16 to 2024/25

## Long Term Financial Plan 2015/16 to 2024/25 SUMMARY

Item	2015/16 Operational Plan	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Income from Continuing Operations</b>										
Rates & Annual Charges	4,780,169	5,128,261	5,512,058	5,855,505	6,222,475	6,430,905	6,647,017	6,851,450	7,050,164	7,254,839
User Charges & Fees	4,024,703	3,202,127	4,490,707	4,041,509	3,635,999	4,434,717	4,337,862	3,945,637	4,224,367	4,305,459
Interest & Investment Revenue	272,540	293,658	302,342	382,933	377,249	369,779	377,430	393,613	443,603	466,382
Other Revenues	179,110	184,125	189,649	195,338	201,198	207,234	213,451	219,855	226,450	233,244
Operating Grants	4,197,548	4,185,679	4,171,225	4,266,726	4,363,950	4,465,570	4,568,884	4,683,887	4,802,215	4,923,994
Capital Grants	1,826,947	937,061	937,061	948,261	959,775	972,611	983,778	997,179	1,010,983	1,025,201
Gain from Disposal of Assets	125,000	125,000	125,000	125,000	125,000	25,000	25,000	25,250	25,503	25,503
<b>TOTAL INCOME</b>	<b>15,406,016</b>	<b>14,055,911</b>	<b>15,728,041</b>	<b>15,815,272</b>	<b>15,886,646</b>	<b>16,904,752</b>	<b>17,153,422</b>	<b>17,116,872</b>	<b>17,783,285</b>	<b>18,234,621</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-costs	4,645,708	4,713,181	4,925,412	5,032,280	5,133,706	5,363,368	5,500,156	5,637,046	5,818,459	6,010,341
Borrowing Costs	288,143	319,485	359,511	370,596	351,840	325,548	298,164	286,624	261,790	229,725
Materials & Contracts	3,421,622	2,906,324	3,845,632	3,542,487	3,236,940	3,823,719	3,744,264	3,465,676	3,686,256	3,761,473
Depreciation & Amortisation	3,707,685	3,743,437	3,779,547	3,816,018	3,852,584	3,890,058	3,927,634	3,965,586	4,003,917	4,042,632
Other Expenses	2,052,210	2,065,253	2,125,027	2,188,778	2,254,441	2,322,074	2,391,736	2,463,488	2,537,393	2,613,515
<b>TOTAL EXPENSES</b>	<b>14,115,368</b>	<b>13,747,680</b>	<b>15,035,129</b>	<b>14,950,159</b>	<b>14,829,780</b>	<b>15,724,766</b>	<b>15,861,953</b>	<b>15,818,421</b>	<b>16,307,816</b>	<b>16,657,685</b>
<b>Operating Results – Surplus/(Deficit)</b>	<b>1,290,648</b>	<b>308,231</b>	<b>692,912</b>	<b>865,113</b>	<b>1,056,866</b>	<b>1,179,986</b>	<b>1,291,469</b>	<b>1,298,451</b>	<b>1,475,469</b>	<b>1,576,936</b>
Net Operating Results before Grants & Contributions provided for Capital Purposes	<b>(536,299)</b>	<b>(628,830)</b>	<b>(244,149)</b>	<b>(83,148)</b>	<b>97,092</b>	<b>208,375</b>	<b>307,691</b>	<b>301,271</b>	<b>464,486</b>	<b>551,735</b>

## Long Term Financial Plan 2015/16 to 2024/25 GENERAL FUND

Item	2015/16 Operational Plan	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Income from Continuing Operations</b>										
Rates & Annual Charges	3,708,823	3,949,742	4,215,678	4,494,315	4,793,225	4,930,193	5,071,269	5,216,578	5,366,246	5,520,464
User Charges & Fees	2,804,222	1,871,757	3,039,819	2,458,422	1,977,584	2,697,321	2,517,649	2,036,588	2,260,154	2,282,366
Interest & Investment Revenue	200,336	231,430	250,785	318,135	335,943	344,101	363,826	354,281	390,273	406,969
Other Revenues	179,110	184,125	189,649	195,338	201,198	207,234	213,451	219,855	226,450	233,244
Operating Grants	4,170,523	4,158,654	4,144,200	4,239,701	4,337,925	4,438,482	4,541,859	4,656,862	4,775,190	4,896,969
Capital Grants	1,823,122	933,122	933,122	944,322	955,836	967,672	979,839	993,240	1,007,044	1,021,262
Gain from Disposal of Assets	125,000	125,000	125,000	125,000	125,000	25,000	25,000	25,250	25,503	25,503
<b>TOTAL INCOME</b>	<b>13,011,135</b>	<b>11,453,830</b>	<b>12,898,261</b>	<b>12,775,233</b>	<b>12,726,711</b>	<b>13,610,002</b>	<b>13,712,894</b>	<b>13,504,654</b>	<b>14,050,860</b>	<b>14,386,718</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-costs	4,176,684	4,213,685	4,411,291	4,503,095	4,589,005	4,802,686	4,923,013	5,042,949	5,206,899	5,380,793
Borrowing Costs	212,689	194,527	175,346	155,316	134,600	112,482	89,534	6,5721	40,775	14,687
Materials & Contracts	1,828,976	1,169,334	2,085,178	1,730,115	1,398,19	1,928,976	1,818,544	1,495,031	1,671,966	1,717,227
Depreciation & Amortisation	3,441,706	3,475,684	3,510,002	3,544,664	3,579,671	3,615,029	3,650,741	3,686,810	3,723,239	3,760,033
Other Expenses	1,864,130	1,871,806	1,925,777	1,983,550	2,043,057	2,104,348	2,167,479	2,232,503	2,299,478	2,368,462
<b>TOTAL EXPENSES</b>	<b>11,524,185</b>	<b>10,925,037</b>	<b>12,107,594</b>	<b>11,916,740</b>	<b>11,744,527</b>	<b>12,563,521</b>	<b>12,649,311</b>	<b>12,523,103</b>	<b>12,942,356</b>	<b>13,231,203</b>
<b>Operating Results – Surplus/(Deficit)</b>	<b>1,486,951</b>	<b>528,793</b>	<b>790,667</b>	<b>858,493</b>	<b>982,184</b>	<b>1,046,481</b>	<b>1,063,583</b>	<b>981,641</b>	<b>1,108,504</b>	<b>1,155,515</b>
Net Operating Results before Grants & Contributions provided for Capital Purposes	(338,171)	(404,329)	(142,455)	(85,829)	26,349	78,810	83,745	(11,599)	101,460	134,253



## Long Term Financial Plan 2015/16 to 2024/25 WATER FUND



Item	2015/16 Operational Plan	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Income from Continuing Operations</b>										
Rates & Annual Charges	402,881	443,209	487,529	511,906	537,501	564,376	592,595	622,225	640,891	660,118
User Charges & Fees	1,049,064	1,153,810	1,269,031	1,395,775	1,465,483	1,538,677	1,615,531	1,696,228	1,747,067	1,799,431
Interest & Investment Revenue	7,696	7,773	7,851	7,929	8,008	8,089	8,169	33,897	47,895	53,978
Other Revenues	-	-	-	-	-	-	-	-	-	-
Operating Grants	15,602	15,602	15,602	15,602	15,602	15,602	15,602	15,602	15,602	15,602
Capital Grants	-	-	-	-	-	-	-	-	-	-
Gain from Disposal of Assets	-	-	-	-	-	-	-	-	-	-
<b>TOTAL INCOME</b>	<b>1,475,243</b>	<b>1,602,394</b>	<b>1,780,014</b>	<b>1,931,212</b>	<b>2,026,595</b>	<b>2,126,744</b>	<b>2,231,898</b>	<b>2,367,952</b>	<b>2,451,455</b>	<b>2,529,129</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-costs	191,329	203,085	209,178	215,453	221,917	228,574	235,431	242,494	249,769	257,262
Borrowing Costs	16,968	25,576	26,918	25,996	25,023	23,996	22,912	21,768	20,560	19,284
Materials & Contracts	1,091,989	1,181,124	1,199,933	1,245,837	1,266,016	1,315,634	1,340,038	1,378,196	1,414,869	1,447,643
Depreciation & Amortisation	177,404	179,178	180,970	182,780	184,607	186,453	188,318	190,201	192,103	194,024
Other Expenses	105,237	108,117	111,361	114,702	118,143	121,687	125,338	129,098	132,971	136,960
<b>TOTAL EXPENSES</b>	<b>1,582,927</b>	<b>1,697,081</b>	<b>1,728,359</b>	<b>1,784,767</b>	<b>1,815,706</b>	<b>1,876,345</b>	<b>1,912,037</b>	<b>1,961,756</b>	<b>2,010,272</b>	<b>2,055,173</b>
<b>Operating Results – Surplus/(Deficit)</b>	<b>(107,684)</b>	<b>(76,687)</b>	<b>51,655</b>	<b>146,444</b>	<b>210,889</b>	<b>250,399</b>	<b>319,860</b>	<b>406,195</b>	<b>441,183</b>	<b>473,956</b>
Net Operating Results before Grants & Contributions provided for Capital Purposes	(107,684)	(76,687)	51,655	146,444	210,889	250,399	319,860	406,195	441,183	473,956



## Long Term Financial Plan 2015/16 to 2024/25 SEWER FUND



Item	2015/16 Operational Plan	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
<b>Income from Continuing Operations</b>										
Rates & Annual Charges	668,464	735,311	808,842	849,284	891,748	936,336	983,152	1,012,647	1,043,026	1,074,317
User Charges & Fees	171,417	176,560	181,856	187,312	192,931	198,719	204,681	210,821	217,146	223,660
Interest & Investment Revenue	64,508	54,455	43,706	56,869	33,298	17,589	5,435	5,435	5,435	5,435
Other Revenues										
Operating Grants	11,423	11,423	11,423	11,423	11,423	11,423	11,423	11,423	11,423	11,423
Capital Grants	3,825	3,939	3,939	3,939	3,939	3,939	3,939	3,939	3,939	3,939
Gain from Disposal of Assets										
<b>TOTAL INCOME</b>	<b>919,637</b>	<b>981,687</b>	<b>1,049,766</b>	<b>1,108,827</b>	<b>1,133,340</b>	<b>1,168,006</b>	<b>1,208,630</b>	<b>1,244,265</b>	<b>1,280,969</b>	<b>1,318,775</b>
<b>Expenses from Continuing Operations</b>										
Employee Benefits & On-costs	277,696	296,411	304,943	313,732	322,784	332,108	341,711	351,603	361,791	372,285
Borrowing Costs	58,487	99,382	157,247	189,284	192,217	189,069	185,718	199,136	200,456	195,754
Materials & Contracts	500,657	555,866	560,521	566,535	572,729	579,109	585,681	592,450	599,422	606,603
Depreciation & Amortisation	88,575	88,575	88,575	88,575	88,575	88,575	88,575	88,575	88,575	88,575
Other Expenses	82,842	85,329	87,889	90,526	93,242	96,039	98,920	101,888	104,944	108,093
<b>TOTAL EXPENSES</b>	<b>1,008,256</b>	<b>1,125,563</b>	<b>1,199,175</b>	<b>1,248,652</b>	<b>1,269,547</b>	<b>1,284,901</b>	<b>1,300,605</b>	<b>1,333,651</b>	<b>1,355,188</b>	<b>1,371,309</b>
<b>Operating Results – Surplus/(Deficit)</b>	<b>(88,619)</b>	<b>(142,875)</b>	<b>(149,409)</b>	<b>(139,825)</b>	<b>(136,207)</b>	<b>(116,895)</b>	<b>(91,975)</b>	<b>(89,386)</b>	<b>(74,218)</b>	<b>(52,535)</b>
Net Operating Results before Grants & Contributions provided for Capital Purposes	(88,619)	(142,875)	(153,348)	(143,764)	(140,146)	(120,834)	(95,914)	(93,325)	(78,157)	(56,474)