



**DRAFT
COMMUNITY STRATEGIC PLAN
2012**

Long Term Financial Plan 2012-2013 to 2021-2022

Operational Plan/Delivery Program Budget

2012-2013 to 2015-2016

Adopted 22 May 2012

Oberon Council

Draft Operating Plan - Financial Summary for 2012-2013

FUNCTIONAL AREA	REPORTING OFFICER	Page	OPERATING RESULT			CAPITAL ITEMS	TRANSFERS TO(FROM) RESERVES	NON CASH EXPENDITURE	NET CASH MOVEMENT
			Revenue	Expenditure	Surplus (Deficit)				
Capital Works Program		5							
Governance/Administration/Management									
Council Chambers & Office	GM	14	0	89,380	(89,380)	0	10,000	23,231	(76,149)
Governance-Elected Members	GM	15	0	427,512	(427,512)	6,300	(24,000)	0	(409,812)
Corporate Services - Finance & Admin	DCS	16	31,580	807,519	(775,939)	109,427	11,000	125,800	(770,567)
General Purpose Revenues	DCS	18	4,144,700	0	4,144,700	0	0	0	4,144,700
Store/Depot	DE	19	0	11,384	(11,384)	35,301	0	47,954	1,269
Engineering Services	DE	20	2,500	392,463	(389,963)	49,582	7,416	59,050	(387,911)
Quarry Operations	DE	21	8,446	7,997	449	0	8,446	3,497	(4,500)
Plant	DE	22	17,739	(853,786)	871,524	535,000	36,000	412,303	712,827
Works Section	DE	23	25,097	(260,216)	285,313	260,216	0	289,332	314,429
Function Totals:			4,230,062	622,253	3,607,808	995,826	48,862	961,167	3,524,287
Economic Prosperity									
Council Properties	DD	24	220,780	47,628	173,152	0	200,000	25,218	(1,630)
Private Works	DE	26	2,469,988	2,074,988	395,000	0	300,000	0	95,000
Tourism and Events	GM	28	28,100	68,308	(40,208)	0	0	0	(40,208)
Economic Development Office	GM	30	1,245	30,609	(29,364)	0	0	0	(29,364)
Land Development	DE/DCS	31	100,000	5,489	94,511	0	100,000	0	(5,489)
Visitor Information Centre	GM	32	15,600	202,651	(187,051)	11,798	0	13,483	(185,367)
Community Technology Centre	CCSM	33	5,500	21,894	(16,394)	10,000	2,000	289	(28,105)
Economic Prosperity Function Totals:			2,841,213	2,451,566	389,647	21,798	602,000	38,990	(195,162)
Essential Services									
Roads Bridges Footpaths	DE	34	3,170,130	4,163,762	(993,632)	3,454,000	(819,770)	2,256,000	(1,371,862)
Drainage	DE	37	3,000	240,803	(237,803)	0	3,000	115,503	(125,300)
Waste Management	DE/DD	38	574,045	382,739	191,306	110,182	0	6,685	87,809
Water Supply	DE	39	1,335,935	1,238,092	97,843	274,765	(4,464)	172,458	0
Waste Water (Sewerage) Service	DE	41	890,503	863,804	26,699	(96,182)	206,860	83,979	0
Essential Services Function Totals:			5,973,614	6,889,201	(915,587)	3,742,765	(614,373)	2,634,625	(1,409,353)

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Oberon Council

Draft Operating Plan - Financial Summary for 2012-2013

FUNCTIONAL AREA	REPORTING OFFICER	Page	OPERATING RESULT			CAPITAL ITEMS	TRANSFERS TO(FROM) RESERVES	NON CASH EXPENDITURE	NET CASH MOVEMENT
			Revenue	Expenditure	Surplus (Deficit)				
Community Well-Being									
Parks and Reserves	DE	43	9,200	372,011	(362,811)	50,000	3,200	88,395	(327,616)
Town Improvement	DE	44	399,561	97,042	302,519	358,500	(55,981)	0	(0)
Public Toilets	DE	45	0	143,681	(143,681)	0	0	35,604	(108,077)
Cemeteries	DE	46	42,539	97,843	(55,304)	0	0	303	(55,001)
Social/Community Planning	CCSM	47	3,000	0	3,000	0	3,000	0	0
Library	CCSM	48	30,290	197,051	(166,761)	18,060	0	34,863	(149,959)
Swimming Pool	CCSM	49	85,000	255,681	(170,681)	80,000	0	26,137	(224,544)
Community Activities	CCSM	51	7,730	71,960	(64,230)	0	0	3,000	(61,230)
Hathaway Cottage	CCSM	53	8,435	22,415	(13,980)	0	(10,300)	3,680	0
Aged Care Units	CCSM	54	56,650	41,627	15,023	0	22,196	7,173	(0)
Community Transport	CCSM	55	84,613	82,963	1,650	0	13,650	12,000	0
Community Centre	CCSM	56	7,500	44,242	(36,742)	10,000	0	21,985	(24,757)
Arts and Culture	CCSM	57	0	8,838	(8,838)	30,000	0	0	(38,838)
Animal Control	DD	58	9,500	65,490	(55,990)	0	0	1,602	(54,388)
Environmental & Public Health	DD	59	5,500	17,895	(12,395)	0	0	0	(12,395)
Rural Fire Service	DE	60	820,024	508,801	311,223	580,000	0	102,967	(165,810)
Fitness/Gymnastic Centre	CCSM	62	0	5,077	(5,077)	0	0	5,077	0
Weeds Management	DE	63	0	100,172	(100,172)	0	0	0	(100,172)
Emergency Services	DE	64	6,832	45,848	(39,016)	0	3,000	1,502	(40,514)
Main Street Security	DE	66	0	14,145	(14,145)	0	0	7,965	(6,180)
Community Well-Being									
Function Totals:			1,576,374	2,192,783	(616,409)	1,126,560	(21,235)	352,253	(1,369,481)
Land Use Management									
Heritage	DD	67	3,500	25,815	(22,315)	0	0	0	(22,315)
Development Control	DD	68	84,000	662,700	(578,700)	42,166	6,592	48,491	(578,967)
Building Control	DD	69	69,000	103,721	(34,721)	0	0	0	(34,721)
Land Use Management									
Function Totals:			156,500	792,236	(635,736)	42,166	6,592	48,491	(636,003)
Transfers to/from Reseves		70							
TOTALS ALL FUNCTIONS			14,777,762	12,948,039	1,829,724	5,929,116	21,846	4,035,526	(85,712)

Operating Profit

Decrease

Oberon Council
Draft Long Term Financial Plan 2013-2022
Summary

ITEM	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4	2016/17 Forecast (\$'000)	2017/18 Forecast (\$'000)	2018/19 Forecast (\$'000)	2019/20 Forecast (\$'000)	2020/21 Forecast (\$'000)	2021/22 Forecast (\$'000)
Income from Continuing Operations												
Rates & Annual Charges	3,990,163	3,993,692	4,140,846	4,036,528	4,157,747	4,282,608	4,411	4,544	4,680	4,821	4,965	5,115
User Charges & Fees	5,335,754	5,529,938	4,422,702	4,109,613	4,177,029	4,245,483	4,318	4,392	4,468	4,546	4,627	4,710
Interest & Investment Revenue	234,040	236,502	245,765	246,231	246,712	247,207	248	248	249	249	250	251
Other Revenues	226,642	291,125	450,334	250,009	252,192	254,441	257	259	262	264	267	269
Operating Grants	3,871,280	4,405,570	4,142,415	3,732,621	3,801,821	3,874,932	3,951	4,030	4,111	4,194	4,282	4,370
Capital Grants	1,317,250	3,807,551	1,275,700	644,895	645,096	645,303	646	646	646	646	646	647
Gain from Disposal of Assets	100,000	197,273	100,000	100,000	100,000	100,000	100	100	100	100	100	100
Total Income	15,075,128	18,461,650	14,777,762	13,119,897	13,380,597	13,649,973	13,930	14,219	14,515	14,821	15,137	15,461
Expenses from Continuing Operations												
Employee Benefits & Oncosts	4,793,197	4,712,917	5,059,232	5,284,725	5,518,340	5,760,102	6,013	6,275	6,546	6,830	7,125	7,432
Borrowing Costs	26,718	26,718	26,788	27,299	18,199	0	0	0	0	0	0	0
Materials & Contracts	4,164,955	4,334,702	3,007,733	2,621,187	2,580,970	2,565,569	2,600	2,532	2,509	2,474	2,518	2,444
Depreciation & Amortisation	1,820,551	1,820,551	3,438,419	3,436,107	3,435,924	3,437,284	3,439	3,440	3,442	3,443	3,445	3,446
Impairment	25,444	24,265	26,235	27,023	27,833	28,668	30	30	31	32	33	34
Other Expenses	1,284,853	1,598,906	1,389,631	1,392,668	1,417,836	1,429,313	1,476	1,550	1,591	1,599	1,661	1,743
Interest & Investment Losses	0	0	0	0	0	0	0	0	0	0	0	0
Loss from Disposal of Assets	0	0	0	0	0	0	0	0	0	0	0	0
Total Expenses	12,115,718	12,518,060	12,948,039	12,789,009	12,999,102	13,220,936	13,557	13,828	14,120	14,379	14,782	15,099
Operating Result - Surplus/(Deficit)	2,959,410	5,943,590	1,829,724	330,888	381,495	429,037	374	391	395	442	356	362
LESS Non-Cash Operating Expenses	2,292,841	2,175,068	4,035,526	4,054,828	4,077,101	4,101,816	4,128	4,153	4,180	4,209	4,239	4,270
Cash Surplus/(Deficit) from Operations	5,252,251	8,118,657	5,865,250	4,385,716	4,458,596	4,530,853	4,501	4,543	4,576	4,651	4,595	4,632
Non-Operational Cash Movements:												
Net Transfers (to)/from Reserves	581,262	1,039,079	(21,846)	459,767	213,645	210,597	(412)	(82)	(136)	(135)	(74)	(126)
Net Capital Income/Expenditure	(5,831,377)	(9,201,332)	(5,929,116)	(5,175,933)	(4,944,939)	(4,954,722)	(4,442)	(4,969)	(4,884)	(4,980)	(5,158)	(5,189)
Increase/(Decrease) in Unrestricted Cash	2,136	(43,596)	(85,712)	(330,449)	(272,698)	(213,271)	(353)	(508)	(444)	(464)	(637)	(683)
							(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)	(\$'000)

Oberon Council
Items Referred to 2012-2013 Operational Plan for Consideration

Location	Item	Source	Date	Estimated Cost	Potential Funding		Estimated Net Cost	Comments
					Source	Amount		
Todd's Rd	Seal Entrance	Council Meeting	15/11/2001	n/a		\$ -	n/a	
Council Chambers Building	Painting - Internal	EMT	19/01/2012	\$ 34,800		\$ -	\$ 34,800	
	- External	EMT	19/01/2012	\$ 12,500		\$ -	\$ 12,500	
Dart St Residence	Renovate	EMT	15/03/2012	\$ 20,000		\$ -	\$ 20,000	Report to Council required
Council Chambers Building	Guttering	Director of Development	15/03/2012	n/a		\$ -	n/a	Box guttering requires replacement
Black Bullock Rd	Sealing (250m)	Council Meeting	20/03/2012	\$ 30,000		\$ -	\$ 30,000	
Water Treatment Plant	Carbon Dosing System	Director of Engineering	26/03/2012	\$ 700,000	Loans?	\$ 700,000	\$ -	Report to Council required
Oberon Golf Club	Northern Carpark	Council Meeting	17/04/2012	\$ 20,000		\$ -	\$ 20,000	
Oberon Swimming Pool	All Weather Cover	Council Meeting	17/04/2012	n/a		n/a	n/a	
O'Connell Avenue	Granite Pathway	Council Meeting	17/04/2012	n/a		n/a	n/a	
Heritage	Local Heritage Fund	Council Meeting	17/04/2012	\$ 8,500		\$ -	\$ 8,500	
Villages	Heritage Signs Completion	Council Meeting	17/04/2012	\$ 7,000		\$ -	\$ 7,000	Black Springs, Burruga, O'Connell
Council Buildings	Electrical Switchboards Upgarde	Director of Development	6/05/2012	\$ 69,800		\$ -	\$ 69,800	
Council Chambers Building	Solar Power	Director of Development	7/05/2012	n/a	Sustainability Grant	n/a	\$ -	
Oberon Golf Club	Effluent Recycling Project	Council Meeting	15/05/2012	\$ 436,700	Previous Vote	\$ 110,000	\$ 326,700	
				\$ 1,339,300		\$ 810,000	\$ 529,300	

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
<u>Council Chambers & Office Capital Expenditure</u>						
7000 Furn & Equipment						
702 Furniture Fittings & Other Equip	5,000	2,480	0	0	0	0
7005 Building						
730 Building Capital Works	10,000	10,000	0	0	0	0
Total Council Chambers & Office	15,000	12,480	0	0	0	0
<u>Governance-Elected Members Capital Expenditure</u>						
7030 Elected Member Support						
702 Furniture Fittings & Other Equip	0	0	0	0	0	0
703 Information Technology	0	0	6,300	0	0	0
Total Governance - Elected Members	0	0	6,300	0	0	0
<u>Corporate Services - Finance & Administration Capital Expenditure</u>						
7100 Furniture & Equipment						
702 Furniture Fittings & Other Equip Capital	10,000	10,000	0	0	0	0
Total Corporate Services	10,000	10,000	0	0	0	0
19770 Leave Paid Suspense Corporate Services						
9737 Annual Leave Paid Suspense	76,831	76,831	86,079	89,522	93,103	96,827
9738 Long Service Leave Paid Suspense	10,792	10,792	23,349	24,283	25,254	26,264
Total Leave Paid Suspense Corporate Services	87,624	87,624	109,427	113,805	118,357	123,091
<u>Store/Depot Capital Expenditure</u>						
700 Other Capital Works (new/improved asset)						
<u>Project Details</u>						
<i>Retaining Wall</i>	<i>30,000</i>		<i>30,000</i>	<i>30,000</i>		
<i>Recladding Southern Side of Workshop</i>		<i>30,000</i>				
<i>Solar Panel Installation</i>					<i>30,000</i>	
<i>Workshop Upgrade</i>						<i>30,000</i>
Total Store/Depot	30,000	30,000	30,000	30,000	30,000	30,000
19775 Leave Paid Suspense Store/Depot						
9737 Annual Leave Paid Suspense	3,653	3,653	3,918	4,075	4,238	4,407
9738 Long Service Leave Paid Suspense	913	913	1,383	1,438	1,495	1,555
Total Leave Paid Suspense Store/Depot	4,566	4,566	5,301	5,513	5,733	5,962

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
<u>Engineering Services Capital Expenditure</u>						
7200 Engineers Capital Exp - Furn, Equip & Instruments						
702 Furniture Fittings & Other Equip Capital	0	4,264	0	0	0	0
Total Engineering Services	0	4,264	0	0	0	0
<u>19772 Leave Paid Suspense Engineering Services</u>						
9737 Annual Leave Paid Suspense	34,365	34,365	37,050	38,532	40,073	41,676
9738 Long Service Leave Paid Suspense	6,879	124,652	12,532	13,033	13,555	14,097
Total Leave Paid Suspense Engineering Services	41,245	159,017	49,582	51,565	53,628	55,773
<u>Plant Capital Expenditure</u>						
07540. Plant Purchases						
0705. Plant Purchases	480,000	480,000	480,000	490,000	530,000	550,000
0706. Leaseback Plant Purchases	0	0	55,000	55,000	55,000	55,000
Total Plant	480,000	480,000	535,000	545,000	585,000	605,000
<u>Works Section Capital Expenditure</u>						
19771 Leave Paid Suspense Works						
9737. Annual Leave Paid Suspense	168,713	168,713	187,527	195,028	202,829	210,943
9738. Long Service Leave Paid Suspense	39,638	39,638	72,689	75,597	78,621	81,765
Total Leave Paid Suspense Works	208,351	208,351	260,216	270,625	281,450	292,708
<u>Council Properties Capital Expenditure</u>						
07492. Land Capital Works & Purch						
0700. Fence/Remove Shed 70 Dart Street	0	0	0	0	0	0
0710. Legal & Survey Costs 70 Dart Street	4,000	4,000	0	0	0	0
08150. Caravan Park Capital Works						
0731. Internal Roads Reseal	0	9,487	0	0	0	0
Total Council Properties	4,000	13,487	0	0	0	0
<u>Land Development Capital Expenditure</u>						
08190. Land Development - Industrial Subdivision						
0822. Legal & Survey	0	3,364	0	5,000	0	0
0825. Earthworks/Road Const	0	13,419	0	255,000	0	0
0827. Sewer	0	2,620	0	20,000	0	0
0828. Water	0	166	0	20,000	0	0
Totals Land Development - Industrial Subdivision	0	19,569	0	300,000	0	0
08191. Land Development Cap Exp - Cnr Edith/Dudley						
0822. Legal & Survey	0	3,634	0	0	0	0
Totals Land Development Cap Exp - Cnr Edith/Dudley	0	3,634	0	0	0	0

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
08192. Land Development - Tasman/Whalan						
0822. Legal & Survey	0	4,143	0	0	0	0
0825. Real Estate Devel. Property Earthworks	2,500	2,500	0	0	0	0
Totals Land Development - Tasman/Whalan	2,500	6,643	0	0	0	0
Total Land Development	2,500	29,846	0	300,000	0	0
<u>Visitor Information Centre Capital Expenditure</u>						
07920. Visitor Information Centre						
0702. Furniture Fittings & Other Equip Capital	0	6,834	0	0	0	0
0703. IT Capital Expenditure	0	0	0	0	0	0
Totals Visitor Information Centre	0	6,834	0	0	0	0
19776. Leave Paid Suspense V.I.C.						
9737. Annual Leave Paid Suspense	9,131	9,131	9,033	9,394	9,770	10,161
9738. Long Service Leave Paid Suspense	1,650	1,650	2,766	2,876	2,991	3,111
Totals Leave Paid Suspense V.I.C.	10,782	10,782	11,798	12,270	12,761	13,272
Total Visitor Information Centre	10,782	17,616	11,798	12,270	12,761	13,272
<u>Community Technology Centre Capital Expenditure</u>						
07710. Community Technology Centre						
0703. IT Capital Expenditure	0	0	10,000	0	0	0
Totals Community Technology Centre	0	0	10,000	0	0	0
Totals Community Technology Centre	0	0	10,000	0	0	0
<u>Roads Bridges Footpaths Capital Expenditure</u>						
07270. Urban Local Streets						
0741. Town Streets Reseals	47,000	93,150	48,000	100,000	120,000	120,000
07271. Sealed Rural Local Roads						
0741. Rural Roads Reseals	47,000	47,000	48,000	50,000	52,000	55,000
07331. Urban Regional Streets (Funded Projects)						
0741. Albion Street Improvements	0	32,396	0	0	0	0
Totals Urban Regional Streets (Funded)	0	32,396	0	0	0	0

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
07350. Sealed Local Rds (Funded)						
<i>Project Details</i>						
Local Roads Reseals	100,000	100,000	315,000	450,000	463,500	477,405
Shooters Hill Rd - Final Seal North of Mt Werong Rd	200,000	200,000	0	0	0	0
Shooters Hill Rd - Widen South of Mt Werong Rd	0	0	0	0	0	400,000
Isabella Rd Final Seal	100,000	100,000	0	0	0	0
Campbells River Rd - Rehabilitation	0	0	150,000	0	0	0
Arkstone Rd	0	0	450,000		300,000	0
Meadows Rd - Reconst/Seal	0	0	0	0	250,000	0
Lowes Mount Rd - Widen/Realign	0	0	0	0	200,000	350,000
Heavy Patching	133,000	140,644	150,000	310,000	170,000	180,000
Rehabilitation - Projects to be Determined	0	0	0	650,000	0	0
Totals Sealed Local Roads (Funded)	533,000	540,644	1,065,000	1,410,000	1,383,500	1,407,405
07351. Sealed Regional Rds (Funded)						
<i>Project Details</i>						
Abercrombie Rd Rehab	800,000	800,000	800,000	800,000	800,000	800,000
Regional Roads Reseals	0	0	98,000	98,000	98,000	98,000
Edith Rd Safety Improvements	0	465,000	0	0	0	0
Abercrombie Hill Safety Improvements	0	0	480,000	0	0	0
Projects to be determined	0	0	0	0	0	0
Totals Sealed Regional\ Roads (Funded)	800,000	1,265,000	1,378,000	898,000	898,000	898,000
07360. Unsealed Local Rds (Funded)						
<i>Project Details</i>						
Hazelgrove Rd	0	89,540	0	0	0	0
Dog Rocks Rd - Reconst/Seal	600,000	350,000	350,000	0	0	0
Arkstone Rd - defer to 2012-13 Sealed	500,000	500,000	0	0	0	0
Beaconsfield Rd Reconst/Seal	0	0	200,000	0	0	0
Carlwood Rd	0	70,366	0	0	0	0
Gingkin Rd	0	115,162	0	0	0	0
Gravel Resheeting - Priority Listing to be Prepared	350,000	370,538	365,000	500,000	515,000	530,450
Projects to be determined	0	0	0	0	0	0
Totals Unsealed Local Roads (Funded)	1,450,000	1,495,606	915,000	500,000	515,000	530,450
Totals Roads Bridges Footpaths	2,877,000	3,473,796	3,454,000	2,958,000	2,968,500	3,010,855
<u>Drainage Capital Expenditure</u>						
07400. Stormwater Drainage						
0770. Stormwater Harvesting Project	0	2,228,427	0	0	0	0
Totals Drainage	0	2,228,427	0	0	0	0
<u>Waste Management Capital Items</u>						

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
44200. Waste Management Loan from Sewerage Fund						
0946. Loan from Wastewater (Sewerage) Service	(284,082)	(284,082)	0	0	0	0
0945. Loan Repayments to Wastewater (Sewerage) Service	0	0	105,182	108,337	70,563	0
Totals Waste Management Loan	(284,082)	(284,082)	105,182	108,337	70,563	0
47410. Waste Management Capital Expenditure						
0810. Oberon Tip Site Upgrade (Research & Studies)	0	25,714	0	0	0	0
0818. Oberon Tip Site Upgrade	500,000	474,286	0	0	0	0
0819. Mobile Garbage Bin Purchases (Capital)	10,000	10,000	5,000	5,150	5,305	5,464
Totals Waste Management	510,000	510,000	5,000	5,150	5,305	5,464
Net Waste Management Capital	225,918	225,918	110,182	113,487	75,868	5,464
<u>Water Supply Capital Items</u>						
24202. Water Loan 202 Principal Repayment						
0945. Loan Repayments	27,653	27,653	26,824	26,019	0	0
Totals Water Loan 202 Principal Repayment	27,653	27,653	26,824	26,019	0	0
24203. Water Loan 203 Principal Repayment						
0945. Loan Repayments	59,733	59,733	57,941	56,203	54,517	0
Totals Water Loan 203 Principal Repayment	59,733	59,733	57,941	56,203	54,517	0
27000. Water Infrastructure Capital Expenditure						
0781. Water Mains Capital Works (Replacements)	150,000	150,000	150,000	150,000	150,000	150,000
0783. Filtration Plant Capital Works	0	0	40,000	40,000	40,000	50,000
Totals Water Infrastructure	150,000	150,000	190,000	190,000	190,000	200,000
Totals Water Supply	237,386	237,386	274,765	272,222	244,517	200,000
<u>Sewerage Service Capital Items</u>						
36000. Sewerage Loan to Waste Management						
0730. Loan Principal Advanced	284,082	284,082	0	0	0	0
0791. Loan Principal Repaid	0	0	(105,182)	(108,337)	(70,563)	0
Net Totals Sewerage Loan to Waste Management	284,082	284,082	(105,182)	(108,337)	(70,563)	0

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
37000. Sewerage Capital Works						
0730. Building - Laboratory Extensions	25,000	25,000	0	0	0	0
0791. Plant & Equipment	0	6,371	0	21,000	21,630	22,279
0801. Sewer Mains	9,000	9,000	9,000	9,000	9,000	9,000
0802. Recycle Network - Golf Club	90,000	90,000	0	0	0	0
Totals Sewerage Capital Works	124,000	130,371	9,000	30,000	30,630	31,279
Net Sewerage Service Capital	408,082	414,453	(96,182)	(78,337)	(39,933)	31,279
<u>Parks & Reserves Capital Items</u>						
<u>Parks, Gardens & Rec Grounds Capital Expenditure</u>						
0711. Sport & Recreation Capital Works	0	12,000	0	0	0	0
0712. Other Improvements to Land Capital Works	0	70,000	0	0	0	0
0730. Building Capital Works - Tennis Courts	0	330,000	0	0	0	0
0741. Roads Capital Works - Rail Crossings	10,000	34,415	0	0	0	0
Totals Parks, Gardens & Rec Grounds Works	10,000	446,415	0	0	0	0
07240. Loan Payment - Oberon Sports Complex						
0945. Loan Payments	50,000	50,000	50,000	0	0	0
Totals Loan Payment - Oberon Sports Complex	50,000	50,000	50,000	0	0	0
Totals Parks Gardens & Reserves	60,000	496,415	50,000	0	0	0
<u>Town Improvement Capital Expenditure</u>						
57395. Town Improvement Capital Projects						
0714. Street Tree Planting	11,000	11,000	5,000	5,170	5,346	5,528
0715. Parks & Gardens Embellishment - The Common	40,000	40,000	40,000	10,000	10,000	10,000
0740. Roads (Ross Street)	60,000	60,000	0	0	0	0
0750. Carpark	10,000	10,000	0	0	0	0
0760. Footpaths	0	6,589	0	10,000	10,000	10,000
0761. Bike Tracks	80,000	80,000	40,000	0	0	0
0762. Oberon Street Paving	40,000	40,000	80,000	0	80,000	0
0763. Church Hill Rock Wall	25,000	25,000	25,000	25,000	25,000	25,000
0765. Street & Public Lighting Capital Works	20,000	20,000	20,000	20,000	20,000	20,000
0766. Underground Power Capital Projects	0	0	15,500	15,500	15,500	15,500
(New) Concept Plan for Future Projects	0	0	20,000	0	0	0
0770. Stormwater Drainage Capital Works	60,000	139,858	80,000	80,000	80,000	80,000
(New) Capital Projects To Be Determined	0	0	0	105,264	39,220	128,130
Totals Town Improvement	346,000	432,447	358,500	310,934	325,066	334,158

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
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CAPITAL EXPENDITURE

Library Capital Expenditure

07710. Library

0700. Books/CD/DVD Purchases	10,000	13,968	10,000	10,300	10,609	10,927
0702. Furniture Fittings & Other Equip Capital	0	0	0	0	0	0
0703. IT Capital Expenditure	0	0	0	0	0	0
0730. Building Capital Works	200,000	200,000	0	0	0	0
Totals Library	210,000	213,968	10,000	10,300	10,609	10,927

19774. Leave Paid Suspense Library

9737. Annual Leave Paid Suspense	7,892	7,892	6,695	6,962	7,241	7,530
9738. Long Service Leave Paid Suspense	957	957	1,366	1,420	1,477	1,536
Totals Leave Paid Suspense Library	8,849	8,849	8,060	8,383	8,718	9,067

Totals Library

218,849	222,817	18,060	18,683	19,327	19,994
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Swimming Pool Capital Expenditure

07720. Swimming Pool

0700. Capital Replacements etc						
<i>Project Details</i>						
<i>Pool Vacuum</i>	6,500			6,500		
<i>Heat Compressor</i>	6,500	14,249				
<i>Replace Heat Exchange Unit</i>			70,000			
<i>Pool Blanket + Repairs</i>				10,500		
<i>Diving Blocks</i>				5,000		
<i>Main Filtration Pump</i>				10,000		
<i>Pool Vac Dolphin Pro</i>					6,500	
<i>Main Heat Pump</i>					7,000	
<i>Rapid Sand Filters</i>						24,000
<i>Pool Liner (Learners Pool)</i>						
<i>Pool Liner (25m Pool)</i>						
0702. Furniture Fittings & Other Equip Capital	0	0	10,000	12,000	0	2,000
0730. Building Capital Works	0	0	0	7,000	0	0
Totals Capital Replacements etc	13,000	14,249	80,000	51,000	13,500	26,000
Totals Swimming Pool	13,000	14,249	80,000	51,000	13,500	26,000

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
<u>Community Transport Capital Expenditure</u>						
07860. Community Transport						
0705. Plant Purchases	0	0	0	0	50,000	0
Totals Community Transport	0	0	0	0	50,000	0
<u>Community Centre Capital Expenditure</u>						
07740. Community Centre						
0702. Furniture Fittings & Other Equip Capital						
<i>Project Details</i>						
<i>Lighting, Tracking, Seating</i>	15,000	15,000	0	0	0	0
Totals Furniture Fittings & Other Equip Capital	15,000	15,000	0	0	0	0
0730. Building Capital Works						
<i>Project Details</i>						
<i>Completion Extensions/Renovations</i>	0	77,348	0	0	0	0
<i>Outdoor Shade Structure etc</i>	0	0	10,000	0	0	0
Totals Building Capital Works	0	77,348	10,000	0	0	0
Totals Community Centre	15,000	92,348	10,000	0	0	0
<u>Arts & Culture Capital Expenditure</u>						
07890. Other Culture Capital Works						
0700. Other Capital Works (new/improved asset)						
<i>Project Details</i>						
<i>Pavers, Grassing Cultural & Community Precinct</i>	0	0	30,000	0	0	0
Totals Arts & Culture	0	0	30,000	0	0	0
<u>Rural Fire Service Capital Expenditure</u>						
08070. Fire Control						
0705. Plant Purchases	299,250	267,000	360,000	159,000	159,000	159,000
Totals Plant Purchases (funded by RFS)	299,250	267,000	360,000	159,000	159,000	159,000
0730. Buildings						
<i>Project Details</i>						
<i>Fire Shed Burruga</i>	150,000	0	200,000			
<i>Amenities & Security Jerong Paling yards</i>	48,000	0	20,000			
Totals Buildings (funded by RFS)	198,000	0	220,000	0	0	0
Totals Rural Fire Service	497,250	267,000	580,000	159,000	159,000	159,000

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Capital Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
CAPITAL EXPENDITURE						
<u>Development Control Capital Expenditure</u>						
19773. Leave Paid Suspense Development Control						
9737. Annual Leave Paid Suspense	37,222	37,222	30,016	30,016	30,016	30,016
9738. Long Service Leave Paid Suspense	1,602	1,602	12,150	12,150	12,150	12,150
19773. Leave Paid Suspense Development Control	38,823	38,823	42,166	42,166	42,166	42,166
Totals Development Control	38,823	38,823	42,166	42,166	42,166	42,166
<u>Capital Items Summary</u>						
Capital Projects etc	5,293,750	8,545,932	5,307,800	4,589,384	4,367,609	4,412,683
Employee Leave Entitlements Payments	400,241	518,013	486,551	504,327	522,813	542,039
Loan Principal (Received)/Repaid	137,386	137,386	134,765	82,222	54,517	0
	5,831,377	9,201,332	5,929,116	5,175,933	4,944,939	4,954,722

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4
GOVERNANCE ADMINISTRATION MANAGEMENT						
Council Chambers & Office						
Income	0	0	0	0	0	0
Total Operating Income	0	0	0	0	0	0
3000 Expenditure						
350 Office Administration Expenditure	620	620	482	497	512	527
375 Office Equipment & Furniture	2,000	4,520	2,000	2,060	2,122	2,185
410 Insurance	11,349	10,174	11,191	11,527	12,680	13,948
415 Utilities	23,169	23,167	21,245	22,251	23,324	24,467
425 Cleaning Costs	22,145	22,145	23,771	24,484	25,219	25,975
530 Building Maintenance	10,000	10,000	10,315	10,640	10,975	11,322
680 Depreciation	29,400	29,400	23,231	23,231	23,231	23,231
980 Overheads / Internal Recharges	(3,029)	(3,029)	(2,856)	(2,959)	(3,065)	(3,176)
Total Operating Expenditure	95,654	96,997	89,380	91,732	94,997	98,480
Total Expenditure	95,654	96,997	89,380	91,732	94,997	98,480
Operating Result - Surplus/(Deficit)	(95,654)	(96,997)	(89,380)	(91,732)	(94,997)	(98,480)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4
<u>Governance-Elected Members</u>						
Income						
Total Income	0	0	0	0	0	0
Expenditure						
3020 Elected Members Expense						
330 Mayor & Elected Member Allowances	109,412	101,398	112,694	116,075	119,557	123,144
Totals Elected Members Expense	109,412	101,398	112,694	116,075	119,557	123,144
3030 Elected Members Support						
331 Committee & Meetings Expenses	5,000	8,000	8,240	8,487	8,742	9,004
332 Councillor Training & Skill Development	2,000	3,000	3,000	3,090	3,183	3,278
337 Delegate Expenses	500	500	500	515	530	546
345 Meals Entertainment & Other Functions	2,000	2,000	2,000	2,060	2,122	2,185
350 Office Administration Expenditure	700	1,400	1,442	1,485	1,530	1,576
355 Computer / IT Costs	1,000	1,000	1,230	2,267	1,305	1,344
Totals Elected Members Support	11,200	15,900	16,412	17,904	17,411	17,934
3040 Election Expenditure						
335 Election Expenses	0	0	50,000	0	0	0
Totals Election Expenditure	0	0	50,000	0	0	0
3050 Other Governance						
306 Auditors/Internal Audit	40,500	73,191	40,500	41,715	42,966	44,255
370 LGSA Subscription	18,000	17,407	18,000	18,540	19,096	19,669
410 Fidelity G'tee/ Prof. Indemnity Insurance	27,492	27,492	24,111	24,834	25,579	26,346
450 Other Expenses	1,000	1,000	1,000	1,030	1,061	1,093
945 Loan Repayments (former Evans Shire)	986	986	284	0	0	0
980 Overheads / Internal Recharges	164,512	164,512	164,512	169,447	174,531	179,767
Totals Other Governance	252,490	284,588	248,407	255,566	263,233	271,130
Total Operating Expenditure	373,102	401,886	427,512	389,545	400,202	412,208
Operating Result - Surplus/(Deficit)	(373,102)	(401,886)	(427,512)	(389,545)	(400,202)	(412,208)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4
Corporate Services - Finance & Administration						
OPERATIONAL						
Income						
105 Statutory Fees & Charges (Section 603 Cert's)	11,160	11,160	11,160	11,495	11,840	12,195
115 Grants & Subsidies - Operational	2,000	36,000	2,500	750	0	0
130 Other Income	10,920	14,610	16,920	17,428	17,950	18,489
140 Contributions (Oberon High School P&C)	1,000	1,000	1,000	1,030	1,061	1,093
1100 Total Operating Revenue	25,080	62,770	31,580	30,702	30,851	31,777
Expenditure						
3100 Corporate Services Management						
300 Employee Costs	1,105,426	1,089,426	1,299,364	1,351,124	1,404,948	1,460,919
310 Staff Training	20,000	20,000	20,600	21,218	21,855	22,510
350 Office Administration Expenditure	110,775	133,775	127,900	131,737	135,689	139,760
355 Computer / IT Costs	165,000	205,000	217,854	203,392	194,368	181,897
360 Professional Services	30,000	60,000	10,000	10,300	10,609	10,927
365 Legal & Debt Recovery Costs	30,000	30,000	15,000	15,450	15,914	16,391
370 Subscriptions	5,000	5,000	5,500	5,665	5,835	6,010
375 Office Equipment & Furniture	2,000	2,000	6,000	2,060	2,122	2,185
410 Fidelity G'tee/ Prof. Indemnity Insurance	25,444	24,265	26,235	27,023	27,833	28,668
450 Sundry Expenses	5,100	10,100	10,100	10,403	10,715	11,037
680 Depreciation	12,000	12,000	3,788	3,788	3,788	3,788
980 Motor Vehicles Operating & Replacement	29,256	29,256	30,134	31,038	31,969	32,928
985 Administration Costs Distributed	(904,858)	(904,858)	(1,037,824)	(1,068,959)	(1,101,027)	(1,134,058)
Totals Corporate Services Management	635,142	715,964	734,652	744,239	764,617	782,962
Centroc Expenditure						
455 Contribution to CENTROC	13,000	19,000	21,977	22,546	20,133	20,737
GIS Section (Mapping System)						
355 Computer / IT Costs	9,000	9,000	7,210	7,426	7,649	7,879
360 Professional Services	5,000	5,000	5,000	5,000	5,000	5,000
Totals GIS Section	14,000	14,000	12,210	12,426	12,649	12,879
Web Site						
355 Computer / IT Costs	6,000	6,000	6,180	6,365	6,556	6,753
Totals Web Site	6,000	6,000	6,180	6,365	6,556	6,753

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4
Financial Control Operations						
380 Bank Charges	18,000	18,000	17,000	17,510	18,035	18,576
Totals Financial Control Operations	18,000	18,000	17,000	17,510	18,035	18,576
Human Resources						
455 Project Expenses	0	0	13,000	0	0	8,600
475 Organisation Development	2,500	2,500	2,500	2,575	2,652	2,732
Totals Human Resources	2,500	2,500	15,500	2,575	2,652	11,332
Total Operating Expenditure	688,642	775,464	807,519	805,662	824,642	853,238
Operating Result - Surplus/(Deficit)	(663,562)	(712,694)	(775,939)	(774,959)	(793,791)	(821,462)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4
General Purpose Revenues						
Income						
100 Rates & Charges Levied	2,569,034	2,569,034	2,686,000	2,756,589	2,839,287	2,924,465
115 Pensions Concession Subsidy	34,512	34,512	36,100	37,162	38,277	39,426
980 Overheads / Internal Recharges	0	0	(29,000)	(30,044)	(31,126)	(32,246)
1110 Ordinary Rates Revenue	2,603,546	2,603,546	2,693,100	2,763,707	2,846,438	2,931,645
120 Interest & Investment Income	140,000	140,000	140,000	140,000	140,000	140,000
1120 Financial Control (Investments) Revenue	140,000	140,000	140,000	140,000	140,000	140,000
115 Grants & Subsidies - Operational	1,258,846	1,258,846	1,296,600	1,335,498	1,375,563	1,416,830
1130 Financial Assistance Grant Funding	1,258,846	1,258,846	1,296,600	1,335,498	1,375,563	1,416,830
Total Operating Income	4,002,392	4,002,392	4,129,700	4,239,205	4,362,001	4,488,475
Operating Result - Surplus/(Deficit)	4,002,392	4,002,392	4,129,700	4,239,205	4,362,001	4,488,475

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4
Store/Depot						
OPERATIONAL						
Income						
1670 Total Operating Revenue	0	0	0	0	0	0
Expenditure						
3670 Store/Depot Operations						
350 Office Administration Expenditure	24,300	24,300	25,119	25,966	26,842	27,749
355 Computer / IT Costs	500	500	1,211	1,423	1,436	449
410 Insurance	101,495	100,287	104,488	107,622	110,851	114,176
415 Utilities	36,959	36,959	41,697	43,023	44,390	45,801
425 Cleaning Costs	3,100	3,100	4,900	5,087	5,281	5,483
506 Minor Plant Expenditure	2,000	2,000	2,080	2,163	2,250	2,340
510 Grounds Maintenance	11,500	11,500	7,800	8,094	8,399	8,716
530 Building Maintenance	11,200	11,200	11,566	11,944	12,335	12,739
680 Depreciation	35,000	35,000	42,044	43,305	44,604	45,943
980 Administration Overheads Distributed	224,999	224,999	207,083	213,221	219,541	226,048
Totals Store/Depot Operations	451,053	449,845	447,988	461,849	475,930	489,444
300 Employee Costs	65,603	65,603	70,156	72,953	75,869	78,901
310 Staff Training	1,000	1,000	1,030	1,061	1,093	1,126
3680 Store/Labour Overheads	66,603	66,603	71,186	74,014	76,961	80,026
986 Oncosts Recovered from Works	(493,000)	(493,000)	(507,790)	(523,024)	(538,714)	(554,876)
3690 Store/Labour Overhead Recovery	(493,000)	(493,000)	(507,790)	(523,024)	(538,714)	(554,876)
Total Operating Expenditure	24,656	23,448	11,384	12,839	14,177	14,594
Operating Result - Surplus/(Deficit)	(24,656)	(23,448)	(11,384)	(12,839)	(14,177)	(14,594)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4
Engineering Services						
OPERATIONAL						
Income						
115	Grants & Subsidies - Operational	0	950	2,500	0	0
1200	Engineering Operations Revenue	0	950	2,500	0	0
Total Income		0	950	2,500	0	0
Expenditure						
300	Employee Costs	395,640	267,868	420,884	437,575	454,932
310	Staff Training	9,000	9,000	9,270	9,548	9,835
350	Office Administration Expenditure	17,500	17,500	10,195	10,501	10,816
355	Computer / IT Costs	5,133	5,133	7,020	6,189	10,962
360	Professional Services	10,000	20,300	10,000	10,300	10,609
375	Office Equipment & Furniture	1,000	1,000	1,000	1,000	1,000
539	Asset Management	9,000	9,000	9,320	9,652	9,995
680	Depreciation	3,500	3,500	3,766	3,766	3,766
980	Administration Overheads Distributed	225,682	225,682	232,452	239,426	246,609
985	Engineering Overhead Recovery	(302,545)	(302,545)	(311,444)	(320,787)	(330,411)
3200	Engineering Operations Management	373,911	256,438	392,463	407,169	428,112
Total Expenditure		373,911	256,438	392,463	407,169	428,112
Operating Result - Surplus/(Deficit)		(373,911)	(255,488)	(389,963)	(407,169)	(428,112)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Prog Yr 2	2014/15 Delivery Prog Yr 3	2015/16 Delivery Prog Yr 4	
Quarry Operations							
OPERATIONAL							
Income							
110	User Fees & Charges	8,200	8,200	8,446	8,699	8,960	9,229
1520	Quarries & Pits Revenue	8,200	8,200	8,446	8,699	8,960	9,229
Total Income		8,200	8,200	8,446	8,699	8,960	9,229
Expenditure							
3520 Council Quarries & Pits							
415	Utilities	2,134	2,134	2,211	2,278	2,346	2,416
640	Quarry Operations	12,000	12,000	4,000	3,625	3,755	3,889
680	Depreciation	4,000	4,000	997	997	997	997
682	Amortisation	2,500	2,500	2,500	2,500	2,500	2,500
980	Overheads / Internal Recharges	(2,134)	(2,134)	(2,211)	(2,278)	(2,346)	(2,416)
Totals Council Quarries & Pits		18,500	18,500	7,497	7,122	7,252	7,386
3521 Non-Council Quarries & Pits							
640	Quarry Operations	10,000	10,000	500	520	541	562
Totals Non-Council Quarries & Pits		10,000	10,000	500	520	541	562
Total Operating Expenditure		28,500	28,500	7,997	7,642	7,792	7,948
Operating Result - Surplus/(Deficit)		(20,300)	(20,300)	449	1,057	1,168	1,281

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Plant						
OPERATIONAL						
Income						
01540. Plant & Workshop Operating Revenue						
0125. Staff Vehicles Leaseback Fees	17,222	17,222	17,739	18,271	18,819	19,383
Totals Plant & Workshop Operating Revenue	17,222	17,222	17,739	18,271	18,819	19,383
Total Income	17,222	17,222	17,739	18,271	18,819	19,383
Expenditure						
03540. Mechanics Workshop Operations						
0300. Employee Costs	15,500	15,500	15,590	16,203	16,841	17,504
0350. Office Administration Expenditure	0	1,000	750	773	796	820
0355. Computer / IT Costs	0	0	800	0	0	0
0450. Other Expenses	13,000	13,000	15,500	15,860	16,336	16,826
0501. Tools Replacement/Repairs	14,000	14,000	15,760	16,293	16,844	17,414
0680. Depreciation	712	712	712	712	734	756
0980. Contributions for Staff Vehicles	(97,202)	(95,752)	(86,906)	(89,513)	(92,199)	(94,965)
0985. Contribution from Water, Sewerage, Town Impt	(103,223)	(103,223)	(106,320)	(109,509)	(112,795)	(116,178)
Totals Mechanics Workshop Operations	(157,213)	(154,763)	(144,113)	(149,181)	(153,443)	(157,824)
03550. Plant Operating Expenses						
0505. Plant Operating Expenditure	823,000	823,000	915,328	944,557	974,734	1,005,889
0539. Asset Management	0	0	5,000	5,000	5,000	5,000
0680. Depreciation	272,035	272,035	412,303	412,303	412,303	412,303
Totals Plant Operating Expenses	1,095,035	1,095,035	1,332,631	1,361,860	1,392,037	1,423,192
03560. Plant Recovery of Operating Costs						
0973. Plant Hire Rec (Internal) Private Works	(21,012)	(21,012)	(21,642)	(22,292)	(22,960)	(23,649)
0974. Plant Hire Rec (Internal) - RTA	(518,708)	(518,708)	(534,269)	(550,297)	(566,806)	(583,810)
0975. Plant Hire Recovery (Internal)	(1,264,634)	(1,264,634)	(1,480,492)	(1,524,907)	(1,570,654)	(1,617,774)
0976. Plant Hire Donated (Heritage Rail Group)	(14,000)	(14,000)	(5,150)	(5,305)	(5,464)	(5,628)
Totals Plant Recovery of Operating Costs	(1,818,354)	(1,818,354)	(2,041,554)	(2,102,801)	(2,165,885)	(2,230,861)
Net Total Expenditure/(Costs Recovery)	(880,532)	(878,082)	(853,036)	(890,122)	(927,291)	(965,493)
Operating Result - Surplus/(Deficit)	897,753	895,303	870,774	908,392	946,110	984,876

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Works Section						
OPERATIONAL						
Income						
01570. Works Operations Revenue						
0130. Other Income	25,000	25,097	25,097	25,097	25,097	25,097
Totals Works Operations Revenue	25,000	25,097	25,097	27,597	25,097	25,097
Total Income	25,000	25,097	25,097	27,597	25,097	25,097
Expenditure						
03580. Works / Labour Overheads						
0300. Employee Costs	912,377	912,377	959,159	996,590	1,035,511	1,075,980
0310. Staff Training	30,500	30,500	31,270	32,069	32,899	33,760
0325. Occupational Health & Safety Expenses	26,000	20,752	21,562	22,404	23,279	24,188
0326. Risk Management Expenses	12,000	12,000	12,460	12,938	13,434	13,950
0327. Consultative Committee Expenses	3,000	6,500	5,540	5,743	5,954	6,173
0450. Other Expenses	5,000	5,000	5,060	5,122	5,185	5,251
0986. Overheads Recovered - Workers comp	0	0	(2,100)	(2,163)	(2,228)	(2,295)
Totals Works / Labour Overheads	988,877	987,129	1,032,952	1,074,866	1,116,262	1,159,302
03590. Works / Labour Overhead Recovery						
0986. Oncosts Recovered	(1,201,220)	(1,201,220)	(1,293,168)	(1,345,491)	(1,397,712)	(1,452,010)
Totals Works / Labour Overhead Recovery	(1,201,220)	(1,201,220)	(1,293,168)	(1,345,491)	(1,397,712)	(1,452,010)
Net Total Expenditure/(Overhead Recovery)	(212,343)	(214,091)	(260,216)	(270,625)	(281,450)	(292,708)
Operating Result - Surplus/(Deficit)	237,343	239,188	285,313	298,222	306,547	317,805

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
ECONOMIC PROSPERITY						
Council Properties						
OPERATIONAL						
Income						
01491. Residential Property Revenue						
0110. User Fees & Charges (Lease)	0	7,000	7,210	7,426	7,649	7,879
0190. Profit on Sale of Assets	0	0	200,000			
Totals Residential Property Revenue	0	7,000	207,210	7,426	7,649	7,879
01492. Land Agistment & Lease Revenue						
0110. User Fees & Charges	2,200	3,400	3,400	3,400	3,400	3,400
Totals Land Agistment & Lease Revenue	2,200	3,400	3,400	3,400	3,400	3,400
01493. Tennis Courts Crown Lease Revenue						
0110. User Fees & Charges	420	420	420	420	420	420
Totals Tennis Courts Crown Lease Revenue	420	420	420	420	420	420
01494. Dental Building Lease Revenue						
0110. User Fees & Charges	5,000	5,000	5,150	5,305	5,464	5,628
Totals Dental Building Lease Revenue	5,000	5,000	5,150	5,305	5,464	5,628
01495. Golf Club Crown Lease Revenue						
0110. User Fees & Charges	100	100	100	100	100	100
Totals Golf Club Crown Lease Revenue	100	100	100	100	100	100
01496. Ross/Edith Building Internal Rental Rev.						
0110. User Fees & Charges	2,800	2,800	4,500	4,500	4,500	4,500
Totals Ross/Edith Building Internal Rental Rev.	2,800	2,800	4,500	4,500	4,500	4,500
02150. Caravan Park Revenue						
0110. User Fees & Charges	14,972	14,972	18,344	18,894	19,461	20,045
Totals Caravan Park Revenue	14,972	14,972	18,344	18,894	19,461	20,045
Total Operating Income	25,492	33,692	239,124	40,045	40,994	41,971
Expenditure						
03490. Other Buildings Maintenance & Operations (Fire Station/Railway Land)						
0410. Insurance	1,740	1,570	1,727	1,779	1,832	1,887
0415. Utilities	2,729	2,674	2,778	2,877	2,980	3,086
0450. Other Expenses	0	200	206	212	219	225
0530. Building Maintenance	0	300	309	318	328	338
0980. Overheads / Internal Recharges	0	(2,674)	(2,778)	(2,877)	(2,980)	(3,086)
Totals Other Buildings Maint etc (Fire Strn/Railway Land)	4,469	2,070	2,242	2,309	2,379	2,450
03491. Residential Building 70 Dart St Maint&Operations						

0410. Insurance	900	834	859	885	911	939
0530. Building Maintenance	1,000	1,000	1,030	1,061	1,093	1,126
Totals Residential Building 70 Dart St Maint&Operations	1,900	1,834	1,889	1,946	2,004	2,064
03492. Other Land Maint&Operations						
0415. Utilities	1,060	1,479	1,532	1,587	1,645	1,704
0450. Other Expenses	(1,060)	100	103	106	109	113
0510. Grounds Maintenance	0	1,000	1,035	1,071	1,109	1,148
0980. Internal Recharges (Rates)	(1,060)	(1,479)	(1,532)	(1,587)	(1,645)	(1,704)
Totals Other Land Maint&Operations	0	1,100	1,138	1,177	1,218	1,260
03494. Dental Building Maint&Operations						
0350. Office Administration Expenditure	500	500	515	530	546	563
0410. Insurance	1,031	931	959	988	1,017	1,048
0415. Utilities	2,028	2,028	2,198	2,271	2,347	2,425
0425. Cleaning Costs	1,000	1,940	5,500	5,665	5,835	6,010
0450. Other Expenses	0	105	0	0	0	0
0530. Building Maintenance	2,000	2,000	2,000	2,060	2,122	2,185
0680. Depreciation	12,000	12,000	8,666	8,666	8,666	8,666
0980. Internal Recharges (Rates)	(1,187)	(1,187)	(1,487)	(1,532)	(1,578)	(1,625)
Totals Dental Building Maint & Operations	17,372	18,317	18,351	18,648	18,956	19,272
03496. Ross/Edith Rd Building Maintenance & Operations						
0350. Office Administration Expenditure	500	500	515	530	546	563
0410. Insurance	2,523	2,265	2,333	2,403	2,475	2,549
0415. Utilities	8,037	8,037	8,976	9,259	9,552	9,854
0425. Cleaning Costs	5,100	5,100	7,750	7,982	8,222	8,469
0530. Building Maintenance	3,000	6,500	6,705	6,917	7,135	7,360
0680. Depreciation	6,000	6,000	1,695	1,695	1,695	1,695
0980. Overheads / Internal Recharges	(23,612)	(23,612)	(24,554)	(25,305)	(26,079)	(26,876)
Totals Ross/Edith Rd Building Maintenance & Operations	1,548	4,790	3,420	3,482	3,546	3,613
03497. Leagues Clubhouse Maint & Ops						
0410. Insurance	1,000	1,000	1,030	1,061	1,093	1,126
0680. Depreciation	4,000	4,000	4,000	4,000	4,000	4,000
Totals Leagues Clubhouse Maint & Ops	5,000	5,000	5,030	5,061	5,093	5,126
04150. Caravan Park Operations						
0410. Insurance	2,619	2,362	2,433	2,506	2,581	2,658
0510. Grounds Maintenance	0	690	713	737	761	787
0530. Building Maintenance	0	1,510	1,555	1,602	1,650	1,700
0680. Depreciation	10,718	10,718	10,857	10,857	10,857	10,857
Totals Caravan Park Operations	13,337	15,280	15,558	15,702	15,849	16,002
Total Expenditure	43,626	48,391	47,628	48,325	49,045	49,787
Operating Result - Surplus/(Deficit)	(18,134)	(14,699)	191,497	(8,280)	(8,051)	(7,816)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Private Works						
OPERATIONAL Income						
01600. Private Works Revenue						
0110. User Fees & Charges	627,000	627,000	727,000	351,500	353,045	354,636
Totals Private Works Revenue	627,000	627,000	727,000	351,500	353,045	354,636
01601. RMS Ordered Works - Agreed Price						
0110. User Fees & Charges	2,600,000	2,600,000	1,400,000	1,400,000	1,400,000	1,400,000
Totals RMS Ordered Works - Agreed Price	2,600,000	2,600,000	1,400,000	1,400,000	1,400,000	1,400,000
01603. RMS Ordered Works - urgent Response						
0110. User Fees & Charges	5,000	40,000	41,285	42,612	43,982	45,397
Totals RMS Ordered Works - urgent Response	5,000	40,000	41,285	42,612	43,982	45,397
01604. RMS Ordered Works - Design Works						
0110. User Fees & Charges	0	35,000	12,360	12,731	13,113	13,506
Totals RMS Ordered Works - Design Works	0	35,000	12,360	12,731	13,113	13,506
01605. RMS Routine Maintenance -O'Connell Road MR 253						
0110. User Fees & Charges	140,000	140,000	144,671	149,502	154,497	159,662
Totals RMS Routine Maint -O'Connell Road MR 253	140,000	140,000	144,671	149,502	154,497	159,662
01606. RMS Routine Maintenance -Duckmaloi Road MR 558						
0110. User Fees & Charges	140,000	140,000	144,671	149,502	154,497	159,662
Totals RMS Routine Maint -Duckmaloi Road MR 558	140,000	140,000	144,671	149,502	154,497	159,662
Total Income	3,512,000	3,582,000	2,469,988	2,105,846	2,119,133	2,132,864
Expenditure						
03600. Private Works						
0695. Private Works	532,000	569,550	332,000	46,450	47,948	49,494
Totals Private Works	532,000	569,550	332,000	46,450	47,948	49,494
03601. RMS Ordered Works (Agreed Price)						
0696. Private Works Government Agencies	2,600,000	2,600,000	1,400,000	1,400,000	1,400,000	1,400,000
Totals RMS Ordered Works (Agreed Price)	2,600,000	2,600,000	1,400,000	1,400,000	1,400,000	1,400,000
03603. RMS Ordered Works - Urgent Response						
0696. Private Works Government Agencies	5,000	40,000	41,285	42,612	43,982	45,397
Totals RMS Ordered Works - Urgent Response	5,000	40,000	41,285	42,612	43,982	45,397

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Private Works						
03604. RMS Ordered Works - Design Works						
0696. Private Works Government Agencies	0	12,000	12,360	12,731	13,113	13,506
Totals RMS Ordered Works - Design Works	0	12,000	12,360	12,731	13,113	13,506
03605. RMS Routine Maintenance-O'Connell Road MR 253						
0696. Private Works Government Agencies	140,000	140,000	144,671	149,502	154,497	159,662
Totals RMS Routine Maint-O'Connell Road MR 253	140,000	140,000	144,671	149,502	154,497	159,662
03606. RMS Routine Maintenance -Duckmaloi Road MR 558						
0696. Private Works Government Agencies	140,000	140,000	144,671	149,502	154,497	159,662
Totals RMS Routine Maint -Duckmaloi Road MR 558	140,000	140,000	144,671	149,502	154,497	159,662
Total Expenditure	3,417,000	3,501,550	2,074,988	1,800,796	1,814,036	1,827,721
Operating Result - Surplus/(Deficit)	95,000	80,450	395,000	305,050	305,098	305,142

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Tourism and Events</u>						
OPERATIONAL						
Income						
01900. Area Promotion Revenue						
0140. Contributions (OPTA - BMLot Awards)	0	0	1,000	1,000	1,000	1,000
Totals Area Promotion Revenue	0	0	1,000	1,000	1,000	1,000
01901. Tablelands Way Revenue						
0130. Other Income	0	200	100	0	0	0
Totals Tablelands Way Revenue	0	200	100	0	0	0
01914. Photographic Competition Revenue						
0130. Other Income (Prizes Sponsorship)	2,000	2,000	2,000	2,000	2,000	2,000
Totals Photographic Competition Revenue	2,000	2,000	2,000	2,000	2,000	2,000
01915. Oberon Festivals Revenue						
0115. Grants & Subsidies	0	25,000	25,000	25,000	25,000	25,000
Totals Oberon Festivals Revenue	0	25,000	25,000	25,000	25,000	25,000
Total Income	2,000	27,200	28,100	28,000	28,000	28,000
Expenditure						
03900. Area Promotion						
0450. Advertising	14,550	13,493	13,898	14,315	14,744	15,186
0460. Community Programs & Events	0	1,057	1,089	1,121	1,155	1,190
0468. Blue Mountains Tourist Association Expen	6,200	6,391	6,583	6,780	6,984	7,193
0469. Street Banners Expenditure	3,000	3,000	3,000	3,090	3,183	3,278
0470. Eceabat Twinning Expenditure	2,000	3,444	3,547	3,654	3,763	3,876
Totals Area Promotion	25,750	27,385	28,117	28,960	29,829	30,724
03901. Tablelands Way Expenditure						
0455. Project Expenses	10,000	10,000	5,150	5,305	5,464	5,628
Totals Tablelands Way Expenditure	10,000	10,000	5,150	5,305	5,464	5,628
03910. Events Staging & Promotion						
0450. Other Expenses	200	175	0	0	0	0
Totals Events Staging & Promotion	200	175	0	0	0	0
03914. Photographic Competition Expenditure						
0460. Community Programs & Events	2,300	1,950	2,009	2,069	2,131	2,195
Totals Photographic Competition Expenditure	2,300	1,950	2,009	2,069	2,131	2,195
03915. Oberon Festivals Expenditure						

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Tourism and Events</u>						
0455. Project Expenses	30,200	30,200	31,116	32,060	33,032	34,035
Totals Oberon Festivals Expenditure	30,200	30,200	31,116	32,060	33,032	34,035
03916. Expo's Expenditure						
0460. Community Programs & Events	4,000	1,876	1,917	1,960	2,004	2,049
Totals Expo's Expenditure	4,000	1,876	1,917	1,960	2,004	2,049
Total Expenditure	72,450	71,586	68,308	70,353	72,459	74,629
Operating Result - Surplus/(Deficit)	(70,450)	(44,386)	(40,208)	(42,353)	(44,459)	(46,629)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Economic Development						
OPERATIONAL						
Income						
02170. Economic Development Revenue						
0130. Other Income	0	1,245	1,245	1,245	1,245	1,245
Totals Economic Development Revenue	0	1,245	1,245	1,245	1,245	1,245
Total Income	0	1,245	1,245	1,245	1,245	1,245
Expenditure						
04170. Economic Development						
0300. Employee Costs	31,637	21,637	25,210	26,205	27,241	28,317
0310. Staff Training	500	500	824	849	874	900
0350. Office Administration Expenditure	2,500	2,500	2,575	2,652	2,732	2,814
0360. Professional Services	5,000	5,000	0	0	0	0
0980. Administration Overheads Distributed	13,992	13,992	2,000	2,060	2,122	2,185
Totals Economic Development	53,629	43,629	30,609	31,766	32,968	34,217
Total Expenditure	53,629	43,629	30,609	31,766	32,968	34,217
Operating Result - Surplus/(Deficit)	(53,629)	(42,384)	(29,364)	(30,521)	(31,723)	(32,972)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Land Development						
OPERATIONAL Income						
02192. Land Sales Tasman/Whalan Residential						
0190. Sale of Land	50,000	117,273	50,000	50,000	50,000	50,000
Totals Land Sales Tasman/Whalan Residential	50,000	117,273	50,000	50,000	50,000	50,000
02290. Land Sales Industrial Subdivision						
0950. Sale of Land	50,000	80,000	50,000	50,000	50,000	50,000
Total Land Sales Industrial Subdivision	50,000	80,000	50,000	50,000	50,000	50,000
Total Income	100,000	197,273	100,000	100,000	100,000	100,000
Expenditure						
04190. Operating Expenditure Industrial Subd						
0415. Utilities	10,783	10,783	11,171	11,506	11,852	12,207
0500. General Maintenance	2,000	2,000	2,070	2,143	2,218	2,295
0980. Internal Recharges (Rates)	(10,783)	(10,783)	(11,171)	(11,506)	(11,852)	(12,207)
Totals Operating Expenditure Industrial Subd	2,000	2,000	2,070	2,143	2,218	2,295
04191. Operating Exp Cnr Edith/Dudley St (5 Lots)						
0500. General Maintenance	1,000	1,000	1,040	1,082	1,125	1,170
Totals Operating Exp Cnr Edith/Dudley St (5 Lots)	1,000	1,000	1,040	1,082	1,125	1,170
04192. Operating Exp Tasman/Whalan Residential						
0415. Utilities	7,776	7,776	7,416	7,638	7,867	8,103
0500. General Maintenance	2,000	2,000	2,379	2,461	2,545	2,633
0980. Internal Recharges (Rates)	(7,776)	(7,776)	(7,416)	(7,638)	(7,867)	(8,103)
Totals Operating Exp Tasman/Whalan Residential	2,000	2,000	2,379	2,461	2,545	2,633
Total Expenditure	5,000	5,000	5,489	5,685	5,888	6,098
Operating Result - Surplus/(Deficit)	95,000	192,273	94,511	94,315	94,112	93,902

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Visitor Information Centre						
OPERATIONAL						
Income						
01920. Visitor Information Centre Revenue						
0130. Profit from Sales of Souvenirs etc	10,000	10,000	15,300	15,759	16,232	16,719
0140. Contributions (OPTA)	500	500	300	309	318	328
Totals Visitor Information Centre Revenue	10,500	10,500	15,600	16,068	16,550	17,047
Total Income	10,500	10,500	15,600	16,068	16,550	17,047
Expenditure						
0300. Employee Costs	142,837	137,838	144,654	150,323	156,220	162,352
0310. Staff Training	3,500	5,812	4,500	4,635	4,774	4,917
0350. Office Administration Expenditure	6,700	6,700	7,686	7,902	8,124	8,352
0355. Computer / IT Costs	6,800	6,800	9,167	9,442	14,725	10,017
0375. Office Equipment & Furniture	1,000	1,000	2,000	2,000	3,000	3,000
0398. Promotional Projects (Noodling Patch)	0	0	0	0	0	0
0399. Promotional Resources	0	888	5,000	5,150	5,305	5,464
0400. Volunteer Support	3,000	2,007	0	0	0	0
0450. Other Expenses	0	105	105	105	105	105
0680. Depreciation	(0)	(0)	328	328	328	328
0980. Administration Overheads Distributed	28,612	28,612	29,212	30,088	30,991	31,921
03920. Visitors Information Centre Expenditure	192,449	189,761	202,651	209,973	223,571	226,455
Total Expenditure	192,449	189,761	202,651	209,973	223,571	226,455
Operating Result - Surplus/(Deficit)	(181,949)	(179,261)	(187,051)	(193,905)	(207,021)	(209,409)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Community Technology Centre						
OPERATIONAL						
Income						
0110. User Fees & Charges	3,500	8,000	5,500	5,665	5,835	6,010
01925. CTC Revenue	3,500	8,000	5,500	5,665	5,835	6,010
Total Income	3,500	8,000	5,500	5,665	5,835	6,010
Expenditure						
0300. Employee Costs	3,097	8,097	2,000	2,080	2,163	2,250
0310. Staff Training	0	0	1,000	1,030	1,061	1,093
0350. Office Administration Expenditure	500	430	443	456	470	484
0355. Computer / IT Costs	0	1,000	0	0	0	0
0360. Professional Services	6,000	1,000	0	0	0	0
0375. Office Equipment & Furniture	0	70	0	0	0	0
0450. Other Expenses	700	700	1,000	1,015	1,030	1,046
0478. CTC Training Course Expenses	0	0	2,000	2,070	2,143	2
0680. Depreciation	600	600	289	289	289	289
0980. Administration Overheads Distributed	14,720	14,720	15,162	15,616	16,085	16,567
03925. Community Technology Centre (CTC) Expend	25,617	26,617	21,894	22,557	23,728	21,732
Total Expenditure	25,617	26,617	21,894	22,557	23,728	21,732
Operating Result - Surplus/(Deficit)	(22,117)	(18,617)	(16,394)	(16,892)	(17,893)	(15,722)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
ESSENTIAL SERVICES						
<u>Roads Bridges Footpaths</u>						
OPERATIONAL						
Income						
01260. Roads & Bridges Revenue						
0125. Reimbursements	0	0	4,000	4,000	4,000	4,000
0130. Other Income	1,500	1,500	1,500	1,500	1,500	1,500
0140. Contributions (Burraga Mill)	3,150	3,150	3,150	3,150	3,150	3,150
Totals Roads & Bridges Revenue	4,650	4,650	8,650	8,650	8,650	8,650
01261. Section 94 Urban Roads (Capital)						
0140. Contributions	1,000	6,500	10,000	10,000	10,000	10,000
Totals Section 94 Urban Roads (Capital)	1,000	6,500	10,000	10,000	10,000	10,000
01262. Section 94 Rural Roads Revenue (Capital)						
0140. Contributions	65,000	65,000	35,000	35,000	35,000	35,000
Totals Section 94 Rural Roads Revenue (Capital)	65,000	65,000	35,000	35,000	35,000	35,000
01263. Contribution to Local Roads (Capital)						
0140. Contributions	106,400	106,400	6,400	6,400	6,400	6,400
Totals Contribution to Local Roads (Capital)	106,400	106,400	6,400	6,400	6,400	6,400
01331. Financial Assistance Grant (Roads Component)						
0115. Grants & Subsidies - Operational	836,000	836,000	861,080	886,912	913,520	940,925
Totals Financial Assistance Grant (Roads Component)	836,000	836,000	861,080	886,912	913,520	940,925
01332. Roads to Recovery Grant						
0135. Capital Grants Received	400,000	400,000	400,000	400,000	400,000	400,000
Totals Roads to Recovery Grant	400,000	400,000	400,000	400,000	400,000	400,000
01340. Block Grant Revenue for Regional Roads						
0115. Grants & Subsidies - Operational	616,000	614,000	614,000	614,000	614,000	614,000
Totals Block Grant Revenue for Regional Roads	616,000	614,000	614,000	614,000	614,000	614,000
01345. RMS Grant Edith Rd Safety Improvements						
0115. Grants & Subsidies - Operational	0	465,000	0	0	0	0
Totals RMS Grant Edith Rd Safety Improvements	0	465,000	0	0	0	0
01346. RMS Grant Abercrombie Hill Safety Improvements						
0115. Grants & Subsidies - Operational	0	0	480,000	0	0	0
Totals Grant Abercrombie Hill Safety Improvements	0	0	480,000	0	0	0

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
ESSENTIAL SERVICES						
<u>Roads Bridges Footpaths</u>						
01358. Regional Roads Repair Program Grants						
0135. Capital Grants Received	400,000	400,000	400,000	400,000	400,000	400,000
Totals Regional Roads Repair Program Grants	400,000	400,000	400,000	400,000	400,000	400,000
01367. Ex 3x3 Grant Revenue						
0135. Capital Grants Received	76,000	76,000	76,000	76,000	76,000	76,000
Totals Ex 3x3 Grant Revenue	76,000	76,000	76,000	76,000	76,000	76,000
01374. Special NSW Govt Grant (Dog Rocks Rd)						
0135. Capital Grants Received	300,000	175,000	175,000	0	0	0
Totals Special NSW Govt Grant (Dog Rocks Rd)	300,000	175,000	175,000	0	0	0
01380. Traffic Facilities Grant RMS						
0115. Grants & Subsidies - Operational	34,000	34,000	34,000	34,000	34,000	34,000
Totals Traffic Facilities Grant RMS	34,000	34,000	34,000	34,000	34,000	34,000
01521. Other Road Maint Revenue (Priv Quarries)						
0140. Contributions	54,000	54,000	70,000	70,000	70,000	70,000
Totals Other Road Maint Revenue (Priv Quarries)	54,000	54,000	70,000	70,000	70,000	70,000
Total Income	2,893,050	3,236,550	3,170,130	2,540,962	2,567,570	2,594,975
Expenditure						
03260. Roads & Bridges Operational Expenses						
0350. Office Administration Expenditure	7,000	7,000	8,230	8,477	8,731	8,993
0355. Computer/IT Costs	0	0	0	0	0	0
0518. Footpath Inspections	0	0	5,000	5,180	5,367	5,560
0536. Road Inspections	66,000	66,000	68,500	71,096	73,791	76,590
0537. Surveying	32,000	32,000	33,010	34,052	35,128	36,238
0539. Asset Management	22,000	22,000	22,760	23,547	24,361	25,205
0680. Depreciation	760,000	760,000	2,256,000	2,256,000	2,256,000	2,256,000
Totals Roads & Bridges Operational Expenses	887,000	887,000	2,393,500	2,398,352	2,403,378	2,408,586
03270. Roads Maint Prog - Urban Streets Local						
0540. Road Maintenance	98,000	98,000	101,400	104,920	108,566	112,340
0543. Street Trees Maintenance	10,000	10,000	10,375	10,764	11,168	11,588
0546. Kerb & Gutter Maintenance	0	0	10,000	10,340	10,692	11,056
0549. Parking Area Maintenance	2,000	2,000	2,070	2,143	2,218	2,295
Totals Roads Maint Prog - Urban Streets Local	110,000	110,000	123,845	128,167	132,643	137,279

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
ESSENTIAL SERVICES						
<u>Roads Bridges Footpaths</u>						
03271. Roads Maint. Program - Sealed Rural Local						
0540. Road Maintenance - Sealed	462,985	457,704	479,099	615,786	636,666	658,269
0545. Bridge Maintenance	12,380	12,380	12,772	13,177	13,595	14,026
Totals Roads Maint. Program - Sealed Rural Local	475,365	470,084	491,872	628,963	650,261	672,295
03272. Roads Maint Program - Unsealed Rural Local						
0540. Road Maintenance	514,000	514,000	531,600	669,971	692,590	715,989
0545. Bridge Maintenance	12,380	12,380	12,772	13,177	13,595	14,026
Totals Roads Maint Program - Unsealed Rural Local	526,380	526,380	544,372	683,148	706,185	730,015
03305. Footpath / Cycleway maintenance						
0560. Footpath / Cycleway Maintenance	21,172	21,172	21,974	22,806	23,670	24,567
Totals Footpath / Cycleway maintenance	21,172	21,172	21,974	22,806	23,670	24,567
03331. Maintenance Regional Roads (Urban)						
0540. Road Maintenance Albion St	60,000	60,000	60,000	62,060	64,192	66,399
Totals Maintenance Regional Roads (Urban)	60,000	60,000	60,000	62,060	64,192	66,399
03351. Maintenance Regional Roads (Rural)						
0540. Road Maint Abercrombie/Edith/Titania Rds	440,000	405,604	438,000	438,000	438,000	438,000
0545. Bridge Maint Abercrombie/Edith/Titania Rds	16,000	16,000	16,000	16,000	16,000	16,000
0565. Accident Response	0	0	4,000	4,000	4,000	4,000
Totals Maintenance Regional Roads (Rural)	456,000	421,604	458,000	458,000	458,000	458,000
03391. Street Lighting Operations						
0415. Utilities	60,000	60,000	70,200	72,306	74,475	76,709
0500. General Maintenance	1,500	1,500	0	0	0	0
Totals Street Lighting Operations	61,500	61,500	70,200	72,306	74,475	76,709
Total Expenditure	2,597,417	2,557,740	4,163,762	4,453,802	4,512,805	4,573,850
Operating Result - Surplus/(Deficit)	295,633	678,810	(993,632)	(1,912,840)	(1,945,235)	(1,978,875)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Drainage</u>						
OPERATIONAL						
Income						
0135. Capital Grants Received	0	2,136,153	0	0	0	0
0140. Contributions	0	0	3,000	3,090	3,183	3,278
01400. Stormwater Drainage Revenue	0	2,136,153	3,000	3,090	3,183	3,278
Total Income	0	2,229,847	3,000	3,090	3,183	3,278
Expenditure						
0570. Stormwater Drainage Maintenance	20,000	20,000	30,000	31,050	32,138	33,264
0680. Depreciation	40,000	40,000	115,503	115,503	115,503	115,503
03400. Stormwater Drainage Expenses	60,000	60,000	145,503	146,553	147,641	148,767
0625. Street Sweeping	70,000	70,000	95,300	98,909	102,656	106,547
03440. Street Cleaning	70,000	70,000	95,300	98,909	102,656	106,547
Total Expenditure	130,000	130,000	240,803	245,462	250,297	255,314
Operating Result - Surplus/(Deficit)	(130,000)	2,099,847	(237,803)	(242,372)	(247,114)	(252,036)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Waste Management						
OPERATIONAL						
Income						
0100. Rates & Charges	44,909	48,437	50,181	51,686	53,237	54,834
0110. User Fees & Charges	266,872	266,872	291,500	298,700	307,661	316,891
0130. Sales of Recyclable Materials	28,500	25,000	28,500	29,355	30,236	31,143
41410. Waste Management Revenue	340,281	340,309	370,181	379,741	391,133	402,867
0100. Rates & Charges	185,211	185,211	193,903	199,690	205,650	211,790
0110. User Fees & Charges (Sale of Garbage Bins)	1,000	1,000	1,000	1,000	1,000	1
0115. Grants & Subsidies - Pension Concessions	8,715	8,715	8,962	9,231	9,508	9,793
41420. Domestic Waste Collection Revenue	194,926	194,926	203,865	209,920	216,158	221,584
Total Income	535,207	535,235	574,045	589,662	607,291	624,451
Expenditure						
0480. Strategic Plans	10,000	10,000	0	0	0	0
0680. Depreciation	1,000	1,000	0	0	0	0
0980. Overheads / Internal Recharges	0	0	7,421	7,421	7,421	7,421
43410. Waste Management Operations	11,000	11,000	0	0	0	0
0350. Office Administration Expenditure	100	100	103	106	109	113
0415. Utilities	2,345	2,345	2,429	2,502	2,577	2,654
0622. Kerb Side Collections	89,317	89,317	89,148	91,823	94,577	97,415
0623. Oberon Waste Site Maintenance	193,000	193,000	195,040	200,891	206,918	213,125
0680. Depreciation	2,600	2,600	2,345	2,345	2,345	2,345
0980. Administration Overheads Distributed	49,727	49,727	45,120	46,473	47,867	49,304
43420. Domestic Waste Expenditure	337,088	337,088	334,185	344,140	354,394	364,955
0415. Utilities	334	334	346	357	367	378
0623. Waste Site Maintenance	15,000	15,000	25,461	26,225	27,012	27,822
0680. Depreciation	2,500	2,500	1,840	1,840	1,840	1,840
0980. Internal Recharges (Rates)	(334)	(334)	(344)	(354)	(365)	(376)
43425. Black Springs & Burruga Transfer Station Exp	17,500	17,500	27,303	28,067	28,854	29,664
0624. Woodchipping Green Waste Expenditure	11,000	11,000	11,330	11,670	12,020	12,381
0682. Amortisation	2,500	2,500	2,500	2,500	2,500	2,500
43430. Waste Disposal Site Operations	13,500	13,500	13,830	14,170	14,520	14,881
Total Expenditure	379,088	379,088	382,739	393,798	405,189	416,921
Operating Result - Surplus/(Deficit)	156,119	156,147	191,306	195,863	202,103	207,530

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Water Supply						
OPERATIONAL						
Income						
21000. Water Operating Revenue						
0100. Rates & Charges	357,740	357,740	398,562	191,850	197,605	203,533
0105. Statutory Fees & Charges	1,500	1,500	1,500	1,500	1,500	1,500
0110. User Fees & Charges	805,660	915,660	885,347	916,041	943,492	971,767
0115. Grants & Subsidies - Pension Concessions	10,890	10,890	11,144	12,259	13,484	14,833
0120. Interest & Investment Income	25,000	25,000	25,000	25,000	25,000	25,000
0980. Internal Recharges (Rates)	25,014	25,014	25,014	25,915	26,848	27,814
0985. Overhead Recovery (Gen Fund Interest)	12,720	12,720	12,720	12,720	12,720	12,720
Totals Water Operating Revenue	1,238,524	1,348,524	1,331,935	1,152,948	1,187,344	1,222,862
21001. Water Capital Revenue						
0140. Contributions	0	2,462	4,000	4,120	4,244	4,371
Totals Water Capital Revenue	0	2,462	4,000	4,120	4,244	4,371
Total Income	1,238,524	1,350,986	1,335,935	1,157,068	1,191,587	1,227,233
Expenditure						
22000. Water Management - Administration						
0350. Office Administration Expenditure	100	100	103	106	109	113
0380. Bank Charges	515	515	530	546	563	580
0491. Meter Reading Expenses	12,500	12,500	20,350	21,129	21,938	22,778
0980. Administration Overheads Distributed	54,100	54,100	55,723	57,395	59,117	60,890
Totals Water Management - Administration	67,215	67,215	76,706	79,176	81,727	84,361
22010. Water Management - Engineers/Supervision						
0300. Employee Costs	0	1,400	6,000	6,230	6,469	6,717
0310. Staff Training	0	550	1,769	1,822	1,877	1,933
0479. Water Loss Management Program	0	1,200	0	0	0	0
0492. Plans & Reports	0	4,500	0	0	0	0
0539. Asset Management	10,000	6,000	10,300	10,609	10,927	11,255
0980. Engineering Overheads Distributed	52,809	52,809	54,393	56,025	57,706	59,437
Totals Water Management - Engineers/Supervision	62,809	66,459	72,463	74,686	76,979	79,342

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Water Supply						
23000. Operations - Water Treatment Plant						
0300. Employee Costs	83,800	83,800	88,062	91,451	94,971	98,627
0310. Staff Training	11,000	11,000	11,360	11,732	12,116	12,514
0350. Office Administration Expenditure	2,900	2,900	3,811	3,925	4,043	4,164
0355. Computer / IT Costs	6,700	6,700	6,901	7,108	7,321	7,541
0410. Insurance	13,703	12,306	13,537	14,890	16,379	18,017
0415. Utilities	49,376	49,376	63,713	65,645	67,636	69,687
0450. Other Expenses	13,000	13,000	13,400	13,802	14,216	14,643
0595. Chemicals	65,500	65,500	68,186	70,232	72,339	74,509
0680. Depreciation	174,250	174,250	111,334	111,334	111,334	111,334
0980. Internal Recharges (Rates/Contrib to Plant)	36,565	36,565	37,641	38,750	39,912	41,109
Totals Operations - Water Treatment Plant	456,794	455,397	417,945	428,869	440,267	452,145
23010. Operations - Mains						
0680. Depreciation	0	0	47,017	47,017	47,017	47,017
Totals Operations - Mains	0	0	47,017	47,017	47,017	47,017
23030. Operations - Reservoirs						
0680. Depreciation	0	0	14,107	14,107	14,107	14,107
Totals Operations - Reservoirs	0	0	14,107	14,107	14,107	14,107
23040. Operations - Water Purchases						
0416. Water Purchases	459,500	459,500	511,910	527,267	543,085	559,378
Totals Operations - Water Purchases	459,500	459,500	511,910	527,267	543,085	559,378
23100. Infrastructure Asset Maintenance						
0580. Water Treatment Plant	4,000	4,000	4,130	4,264	4,403	4,546
0581. Water Mains Maintenance	21,000	21,000	21,780	22,589	23,429	24,301
0582. Water Meter Maintenance	39,000	39,000	40,380	41,810	43,291	44,826
0583. Filtration Plant & Equipment Maintenance	2,000	2,000	2,060	2,122	2,185	2,251
0584. Reservoir Maintenance	3,000	3,000	3,090	3,183	3,278	3,377
Totals Infrastructure Asset Maintenance	69,000	69,000	71,440	73,968	76,587	79,301
24000. Infrastructure Asset Miscellaneous Expenses						
0945. Loans Interest Payments	25,732	25,732	26,504	27,299	18,199	0
Totals Infrastructure Asset Miscellaneous Expenses	25,732	25,732	26,504	27,299	18,199	0
Total Expenditure	1,141,050	1,143,303	1,238,092	1,272,390	1,297,969	1,315,652
Operating Result - Surplus/(Deficit)	97,475	207,684	97,843	(115,321)	(106,381)	(88,418)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Waste Water (Sewerage) Service						
OPERATIONAL						
Income						
31000. Sewerage Operating Revenue						
0100. Rates & Charges	434,335	434,335	438,649	451,682	465,107	478,934
0110. User Fees & Charges	377,878	377,878	389,839	401,555	413,622	426,022
0115. Grants & Subsidies - Pension Concessions	9,299	9,299	9,496	9,496	9,496	9,496
0120. Interest & Investment Income	25,000	25,000	25,000	25,000	25,000	25,000
0985. Administration Overheads Distribution	23,320	23,320	24,020	24,740	25,482	26,247
Totals Sewerage Operating Revenue	869,832	869,832	887,003	912,473	938,708	965,699
31001. Sewerage Capital Revenue						
0140. Contributions	0	3,136	3,500	3,605	3,713	3,825
Totals Sewerage Capital Revenue	0	3,136	3,500	3,605	3,713	3,825
Total Income	869,832	872,968	890,503	916,078	942,421	969,524
Expenditure						
32000. Sewerage Management - Administration						
0380. Bank Charges	527	527	543	559	576	593
0980. Administration Overheads Distributed	112,990	112,990	116,425	119,918	123,515	127,221
Totals Sewerage Management - Administration	113,517	113,517	116,967	120,476	124,091	127,813
32010. Sewerage Management - Engineers/Supervision						
0300. Employee Costs	0	500	2,500	2,600	2,704	2,812
0539. Asset Management	10,000	10,000	10,305	10,619	10,943	11,277
0601. Sewer Mains Maintenance	12,000	12,000	5,000	5,200	5,408	5,624
0980. Engineers Overheads Distributed	166,738	166,738	171,740	176,892	182,199	187,665
Totals Sewerage Management - Engineers/Supervision	188,738	189,238	189,545	195,312	201,254	207,379
33000. Sewerage Operations - Treatment						
0300. Employee Costs	161,000	161,000	184,392	191,553	198,995	206,727
0310. Staff Training	7,000	7,000	8,373	8,655	8,947	9,250
0350. Office Administration Expenditure	2,000	2,000	1,339	1,379	1,421	1,463
0355. Computer / IT Costs	7,000	7,000	4,275	4,403	4,535	4,671
0415. Utilities	29,300	139,300	46,485	47,880	49,316	50,795
0450. Other Expenses	4,000	4,000	11,639	11,988	12,348	12,718
0680. Depreciation	36,052	36,052	37,470	37,470	37,470	37,470
0980. Internal Recharges (Rates/Contrib to Plant)	35,309	35,309	36,350	37,440	38,564	39,721
Totals Sewerage Operations - Treatment	306,661	416,661	356,072	367,291	378,913	390,953

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Waste Water (Sewerage) Service						
33010. Sewerage Operations - Mains						
0680. Depreciation	93,000	93,000	46,509	46,509	46,509	46,509
Totals Sewerage Operations - Mains	93,000	93,000	46,509	46,509	46,509	46,509
33020. Sewerage Operations - Pumping Stations						
0300. Employee Costs	20,000	20,000	40,294	41,846	43,458	45,133
0410. Insurance	5,081	3,508	3,859	4,245	4,669	5,136
0415. Utilities	13,000	13,000	21,996	22,656	23,336	24,036
Totals Sewerage Operations - Pumping Stations	38,081	36,508	66,149	68,747	71,463	74,305
33100. Sewerage Assets Maintenance						
0600. Sewer Treatment Plant Maintenance	4,000	4,000	4,140	4,285	4,435	4,591
0601. Sewer Mains Maintenance	33,000	33,000	42,171	43,696	45,277	46,917
0602. Sewer Pumping Station Maintenance	6,000	6,000	6,190	6,386	6,588	6,797
0603. Sewer Plant & Equipment Maintenance	32,000	32,000	32,960	33,949	34,967	36,016
0604. Sewer Connections	3,000	3,000	3,100	3,203	3,310	3,421
Totals Sewerage Assets Maintenance	78,000	78,000	88,561	91,519	94,579	97,742
Total Expenditure	817,997	926,924	863,804	889,855	916,809	944,702
Operating Result - Surplus/(Deficit)	51,835	(53,956)	26,699	26,224	25,612	24,822

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
COMMUNITY WELL-BEING						
<u>Parks and Reserves</u>						
Income						
01230. Parks, Gardens & Recreational Grounds Revenue						
0115. Grants & Subsidies - Operational	0	6,000	6,000	6,000	6,000	6,000
0135. Capital Grants Received	0	199,590	0	0	0	0
0140. Contributions	0	133,093	0	0	0	0
Totals Parks, Gardens & Recreational Grounds Revenue	0	338,683	6,000	6,000	6,000	6,000
01235. Section 94 Open Space Revenue (Capital)						
0140. Contributions	4,000	4,000	3,200	3,200	3,200	3,200
Totals Section 94 Open Space Revenue (Capital)	4,000	4,000	3,200	3,200	3,200	3,200
Total Income	4,000	342,683	9,200	9,200	9,200	9,200
Expenditure						
03230. Parks Gardens & Recreational Grounds						
0405. Grants/Donations Paid (Golf Club Ins)	0	0	1,574	1,732	1,905	2,095
0410. Insurance	13,115	10,209	11,230	12,353	13,588	14,947
0415. Utilities	14,850	14,850	15,915	16,487	17,081	17,698
0501. Tools Replacement & Repairs	0	0	2,000	2,060	2,122	2,185
0510. Grounds Maintenance	237,741	217,241	241,980	250,670	259,679	269,017
0513. Playground Maintenance	20,217	20,217	20,886	21,577	22,291	23,030
0530. Building Maintenance	1,000	1,000	1,030	1,061	1,093	1,126
0532. Other Structures Maintenance	2,000	2,000	2,070	2,143	2,218	2,295
0680. Depreciation	60,000	60,000	88,395	88,395	88,395	88,395
0980. Internal Recharges (Rates)	(12,688)	(12,688)	(13,068)	(13,460)	(13,864)	(14,280)
Totals Parks Gardens & Recreational Grounds	336,235	312,829	372,011	383,017	394,507	406,508
Total Expenditure	336,235	312,829	372,011	383,017	394,507	406,508
Operating Result - Surplus/(Deficit)	(332,235)	29,854	(362,811)	(373,817)	(385,307)	(397,308)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Town Improvement</u>						
OPERATIONAL						
Income						
0100. Rates & Charges	378,420	378,420	379,561	390,888	402,555	414,571
0120. Interest & Investment Income	0	0	20,000	20,000	20,000	20,000
0135. Capital Grants Received	40,000	40,000	0	0	0	0
Totals Town Improvement Revenue	418,420	418,420	399,561	410,888	422,555	434,571
Total Income	418,420	418,420	399,561	410,888	422,555	434,571
Expenditure						
53395. Town Improvement Operating Expenditure						
0380. Bank Charges	500	500	618	637	656	675
0539. Asset Management	5,000	5,000	5,150	5,305	0	0
0980. Administration etc Overheads Distributed	88,616	88,616	91,274	94,013	96,833	99,738
Totals Town Improvement Operating Expenditure	94,116	94,116	97,042	99,954	97,489	100,413
Total Expenditure	94,116	94,116	97,042	99,954	97,489	100,413
Operating Result - Surplus/(Deficit)	324,304	324,304	302,519	310,934	325,066	334,158

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Public Toilets						
OPERATIONAL						
Expenditure						
03450. Public Toilets Operating & Maintenance						
0410. Insurance	2,674	3,303	3,633	3,997	4,396	4,836
0415. Utilities	5,439	5,439	6,906	7,113	7,326	7,546
0425. Cleaning Costs	70,866	70,866	90,864	94,373	98,018	101,805
0531. Maintenance	6,933	6,933	8,177	8,463	8,759	9,066
0680. Depreciation	2,085	2,085	35,604	35,604	35,604	35,604
0980. Internal Recharges (Rates)	(1,451)	(1,451)	(1,504)	(1,549)	(1,595)	(1,643)
Totals Public Toilets Operating & Maintenance	86,546	87,175	143,681	148,001	152,509	157,214
Total Expenditure	86,546	87,175	143,681	148,001	152,509	157,214
Operating Result - Surplus/(Deficit)	(86,546)	(86,610)	(143,681)	(148,001)	(152,509)	(157,214)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Cemeteries						
OPERATIONAL						
Income						
01530. Cemetery Revenue						
0110. User Fees & Charges	33,000	33,000	42,539	43,815	45,130	46,484
Totals Cemetery Revenue	33,000	33,000	42,539	43,815	45,130	46,484
Total Income	33,000	33,000	42,539	43,815	45,130	46,484
Expenditure						
03530. Cemetery Operations						
0350. Office Administration Expenditure	4,160	4,160	4,326	4,499	4,679	4,867
0514. Memorial Monument & Plaque Maintenance	4,000	4,000	8,760	9,028	9,304	9,589
0520. Cemetery Committee Plaque Project	0	16,016	0	0	0	0
0630. Cemetery Maintenance	45,000	45,000	67,874	70,336	72,888	75,535
0631. Cemetery Burial Expenses	16,000	16,000	16,580	17,181	17,805	18,452
0680. Depreciation	300	300	303	303	303	303
Totals Cemetery Operations	69,460	85,476	97,843	101,347	104,980	108,745
Total Expenditure	69,460	85,476	97,843	101,347	104,980	108,745
Operating Result - Surplus/(Deficit)	(36,460)	(52,476)	(55,304)	(57,532)	(59,850)	(62,261)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Social/Community Planning						
OPERATIONAL						
Income						
0140. Contributions Section 94 Community Facilities	3,000	3,000	3,000	3,000	3,000	3,000
01701. Community Services Capital Revenue	3,000	3,000	3,000	3,000	3,000	3,000
Total Income	3,000	3,000	3,000	3,000	3,000	3,000
Expenditure						
0440. Community Consultation	0	5,000	0	0	0	0
03700. Community Services Operations	0	5,000	0	0	0	0
Operating Result - Surplus/(Deficit)	3,000	(2,000)	3,000	3,000	3,000	3,000

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Library						
OPERATIONAL						
Income						
0110. User Fees & Charges	1,000	1,000	2,000	2,060	2,122	2,185
0115. Grants & Subsidies - Operational	27,000	27,000	28,000	30,500	28,000	28,000
0130. Other Income	0	290	290	290	290	290
0135. Capital Grants Received	200,000	200,000	0	0	0	0
01710. Library	228,000	228,290	30,290	32,850	30,412	30,475
Total Income	228,000	228,290	30,290	32,850	30,412	30,475
Expenditure						
0300. Employee Costs	141,480	176,480	112,275	116,731	121,365	126,184
0310. Staff Training	1,500	1,500	2,500	2,500	2,500	2,500
0350. Office Administration Expenditure	8,300	8,300	6,052	6,233	6,420	6,613
0355. Computer / IT Costs	6,000	6,000	5,550	9,686	4,827	4,971
0375. Office Equipment & Furniture	1,000	1,000	1,000	1,000	1,000	1,000
0390. Library Resources - Data Bases/Periodicals	9,600	9,600	4,266	4,394	4,526	4,662
0410. Insurance	5,309	4,759	5,235	5,392	5,554	5,720
0415. Utilities	8,246	8,246	9,538	9,824	10,119	10,422
0425. Cleaning Costs	4,000	4,000	5,500	5,665	5,835	6,010
0460. Other Expenses	1,000	1,000	1,030	1,061	1,093	1,126
0530. Building Maintenance	2,700	2,700	2,791	2,885	2,982	3,083
0680. Depreciation	26,500	26,500	25,876	25,876	25,876	25,876
0980. Administration Overheads Distributed	5,292	5,292	5,446	5,610	5,778	5,951
03710. Library	220,926	255,377	187,058	196,857	197,874	204,118
0455. Project Expenses	7,993	15,753	7,993	7,993	7,993	7,993
03711. Library Local Priority Project Expenditure	7,993	15,753	7,993	7,993	7,993	7,993
0460. Community Programs & Events	2,500	2,500	2,000	2,060	2,122	2,185
03713. Community Engagement Expenditure	2,500	2,500	2,000	2,060	2,122	2,185
Total Expenditure	231,419	273,630	197,051	206,910	207,989	214,296
Operating Result - Surplus/(Deficit)	(3,419)	(45,340)	(166,761)	(174,060)	(177,577)	(183,821)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Swimming Pool						
OPERATIONAL						
Income						
01720. Swimming Pool Revenue						
0110. User Fees & Charges	19,800	19,800	15,000	15,450	15,914	16,391
0135. Capital Grants (Heat Exchange Unit)	0	0	35,000	0	0	0
Totals Swimming Pool Revenue	19,800	19,800	50,000	15,450	15,914	16,391
01725. Swimming Pool Kiosk Revenue						
0130. Kiosk Income	12,000	10,000	10,000	10,300	10,609	10,927
Totals Swimming Pool Kiosk Revenue	12,000	10,000	10,000	10,300	10,609	10,927
01730. Swim School Revenue						
0110. User Fees & Charges	24,000	27,000	25,000	25,000	25,000	25,000
Totals Swim School Revenue	24,000	27,000	25,000	25,000	25,000	25,000
Total Income	55,800	56,800	85,000	50,750	51,523	52,318
Expenditure						
03720. Swimming Pool Operations						
0300. Employee Costs	108,865	103,915	105,492	110,484	114,843	119,377
0310. Staff Training	3,000	6,950	7,300	7,504	7,715	7,934
0350. Office Administration Expenditure	1,500	864	1,530	1,576	1,623	1,672
0355. Computer/IT Costs	0	236	400	2,600	1,400	0
0365. Legal & Debt Recovery Costs	0	400	0	0	0	0
0375. Office Equipment & Furniture	0	0	2,300	9,500	900	4,500
0410. Insurance	8,451	7,603	8,363	8,614	8,873	9,139
0415. Utilities	29,316	29,316	34,034	35,055	36,107	37,190
0425. Cleaning Costs	500	500	515	530	546	563
0450. Other Expenses	500	500	515	530	546	563
0510. Grounds Maintenance	3,000	4,000	3,530	3,856	3,786	3,922
0530. Building Maintenance	1,000	2,000	2,728	8,509	4,392	2,679
0535. Swimming Pool Maintenance	9,000	9,000	12,750	18,355	8,764	7,228
0591. Fixed Plant & Equipment Maintenance	2,000	2,000	4,640	4,784	4,933	5,087
0595. Chemicals	3,000	3,000	3,090	3,183	3,278	3,377
0680. Depreciation	45,500	45,500	26,137	26,137	26,137	26,137
0980. Administration Overheads Distributed	8,712	8,712	11,067	11,399	11,741	12,093
Totals Swimming Pool Operations	224,344	224,496	224,591	252,816	235,785	241,658
03725. Swimming Pool Kiosk Expenditure						
0300. Employee Costs	3,000	3,000	3,090	3,214	3,342	3,476
Totals Swimming Pool Kiosk Expenditure	11,000	11,000	11,330	11,701	12,084	12,480

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Swimming Pool</u>						
03730. Swim School Operations						
0460. Community Programs & Events	17,500	17,500	19,760	18,046	20,560	20,203
Totals Swim School Operations	17,500	17,500	19,760	18,046	20,560	20,203
Total Expenditure	252,844	252,996	255,681	282,563	268,429	274,341
Operating Result - Surplus/(Deficit)	(197,044)	(196,196)	(170,681)	(231,813)	(216,907)	(222,023)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Community Activities						
OPERATIONAL						
Income						
01750. International Women's Day Revenue						
0115. Grants & Subsidies - Operational	1,000	1,000	1,000	1,000	1,000	1,000
Totals International Women's Day Revenue	1,000	1,000	1,000	1,000	1,000	1,000
01780. Youth Services Revenue						
0115. Grants & Subsidies - Operational	1,230	1,230	1,230	1,230	1,230	1,230
Totals Youth Services Revenue	1,230	1,230	1,230	1,230	1,230	1,230
01841. Seniors Week Revenue						
0115. Grants & Subsidies - Operational	500	1,000	500	500	500	500
Totals Seniors Week Revenue	500	1,000	500	500	500	500
01870. Income to Offset Sec 356 Financial Assist						
0125. Reimbursements (Golf Club)	5,000	5,000	5,000	5,000	5,000	5,000
Totals Income to Offset Sec 356 Financial Assist	5,000	5,000	5,000	5,000	5,000	5,000
Total Income	7,730	8,230	7,730	7,730	7,730	7,730
				0	0	0
Expenditure						
03746. Australia Day Celebrations						
0460. Community Programs & Events	6,000	6,000	6,194	6,394	6,601	6,815
Totals Australia Day Celebrations	6,000	6,000	6,194	6,394	6,601	6,815
03747. Community Christmas Celebrations						
0460. Community Programs & Events	2,000	0	2,000	2,070	2,143	2,218
Totals Community Christmas Celebrations	2,000	0	2,000	2,070	2,143	2,218
03750. International Women's Day Expenditure						
0460. Community Programs & Events	1,000	1,000	1,000	1,030	1,061	1,093
Totals International Women's Day Expenditure	1,000	1,000	1,000	1,030	1,061	1,093
03781. Youth Week Grant Expenditure						
0460. Community Programs & Events	2,460	2,460	2,460	2,460	2,460	2,460
Totals Youth Week Grant Expenditure	2,460	2,460	2,460	2,460	2,460	2,460
03841. Seniors Week Grant Expenditure						
0460. Community Programs & Events	2,000	2,000	2,000	2,000	2,000	2,000
Totals Seniors Week Grant Expenditure	2,000	2,000	2,000	2,000	2,000	2,000

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Community Activities						
03842. Local Government Golf Day						
0460. Community Programs & Events	1,000	796	1,000	1,038	1,076	1,117
Totals Local Government Golf Day	1,000	796	1,000	1,038	1,076	1,117
03843. Seniors Expo/150th Anniversary Celebrations						
0460. Community Programs & Events	0	2,300	10,000	0	0	0
Totals Seniors Expo/150th Anniversary Celebrations	0	2,300	10,000	0	0	0
03845. TV and Radio Tower Expenditure						
0415. Utilities	2,000	2,000	2,340	2,410	2,483	2,557
0532. Other Structures Maintenance	0	1,318	1,500	1,545	1,591	1,639
0680. Depreciation	3,000	3,000	3,000	3,000	3,000	3,000
Totals TV and Radio Tower Expenditure	5,000	6,318	6,840	6,955	7,074	7,196
03870. Sec 356 - Budgeted Program						
0405. Grants / Donations Paid - Totals	20,500	20,500	20,316	20,362	20,411	20,464
<u>Annual Donations - Council Policy</u>			5,306	5,352	5,401	5,454
Schools Annual Presentations x 6			1,200	1,200	1,200	1,200
RSL Memorial/Museum Rates			424	439	455	471
RSL Memorial/Museum Water			265	292	321	353
Showground Trust Sewerage Charges			300	300	300	300
Oberon Masonic Centre Rates			117	121	126	130
Donation to Staff Social Club			3,000	3,000	3,000	3,000
Annual Donations - Subject to Annual Application/Consideration			15,010	15,010	15,010	15,010
0406. Grant/Donation Projects - Golf Club	6,000	6,000	11,000	11,340	11,691	12,052
0407. Grant/Donation Projects - Heritage Rail Group	14,000	14,000	5,150	5,305	5,464	5,628
Totals Sec 356 - Budgeted Program	40,500	40,500	36,466	37,006	37,565	38,144
0405. Grants / Donations Paid	2,000	3,250	5,000	5,000	5,000	5,000
Totals Sec 356 - Unplanned Program	2,000	3,250	5,000	5,000	5,000	5,000
03872. Community Activities Promotions						
0460. Other Expenses	0	0	2,000	2,060	2,122	2,185
Totals Community Activities Promotions	0	0	2,000	2,060	2,122	2,185
Total Expenditure	61,960	64,624	74,960	66,013	67,102	68,228
Operating Result - Surplus/(Deficit)	(54,230)	(56,394)	(67,230)	(58,283)	(59,372)	(60,498)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Hathaway Cottage						
OPERATIONAL						
Income						
01810. Hathaway Cottage Revenue						
0130. Other Income - Reimb Insurance Premium	7,668	7,668	8,435	8,688	8,948	9,217
Totals Hathaway Cottage Revenue	7,668	7,668	8,435	8,688	8,948	9,217
Total Income	7,668	7,668	8,435	8,688	8,948	9,217
Expenditure						
03810. Hathaway Cottage Expenditure						
0410. Insurance	7,668	7,668	8,435	8,688	8,948	9,217
0530. Building Maintenance	10,000	10,000	10,300	10,609	10,927	11,255
0680. Depreciation	18,000	18,000	3,680	3,680	3,680	3,680
Totals Hathaway Cottage Expenditure	35,668	35,668	22,415	22,977	23,556	24,152
Total Expenditure	35,668	35,668	22,415	22,977	23,556	24,152
Operating Result - Surplus/(Deficit)	(28,000)	(28,000)	(13,980)	(14,289)	(14,607)	(14,935)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Aged Care Units						
OPERATIONAL						
Income						
01850. Aged Care Units Revenue						
0110. User Fees & Charges	55,000	55,000	56,650	58,350	60,100	61,903
Totals Aged Care Units Revenue	55,000	55,000	56,650	58,350	60,100	61,903
Total Income	55,000	55,000	56,650	58,350	60,100	61,903
Expenditure						
03850. Aged Care Units Expenditure						
0410. Insurance	10,004	9,033	9,936	10,234	10,541	10,858
0415. Utilities	7,925	7,925	10,218	10,525	10,841	11,166
0510. Grounds Maintenance	5,000	5,000	5,170	5,346	5,528	5,716
0530. Building Maintenance	16,000	16,000	14,450	14,915	15,395	15,890
0680. Depreciation	20,000	20,000	7,173	7,173	7,173	7,173
0980. Internal Recharges (Rates)	(3,751)	(3,751)	(5,321)	(5,481)	(5,645)	(5,814)
Totals Aged Care Units Expenditure	55,177	54,207	41,627	42,712	43,832	44,989
Total Expenditure	55,177	54,207	41,627	42,712	43,832	44,989
Operating Result - Surplus/(Deficit)	(177)	793	15,023	15,637	16,267	16,914

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Community Transport						
OPERATIONAL						
Income						
01860. Community Transport Revenue						
0110. User Fees & Charges	1,000	0	1,650	1,650	1,650	1,650
0115. Grants & Subsidies - Operational	64,138	64,138	82,963	85,204	88,324	89,939
Totals Community Transport Revenue	65,138	64,138	84,613	86,854	89,974	91,589
Total Income	65,138	64,138	84,613	86,854	89,974	91,589
Expenditure						
03860. Community Transport Expenditure						
0300. Employee Costs	29,778	29,778	41,279	39,385	40,960	42,599
0310. Staff Training	1,500	3,000	1,971	1,971	1,971	1,971
0350. Office Administration Expenditure	1,500	2,800	5,245	5,402	5,564	5,731
0355. Computer / IT Costs	3,518	1,018	3,518	3,518	4,314	3,518
0360. Professional Services	0	500	550	550	550	550
0400. Volunteer Support	500	500	1,000	1,000	1,000	1,000
0463. Taxi Vouch. Redemp./Care Car	0	0	3,000	3,000	3,000	3,000
0464. Taxi Vouch. Redemption - Promotional	0	0	2,200	2,266	2,334	2,404
0505. Plant Operating Expenditure	11,350	12,000	11,000	11,330	11,670	12,020
0591. Fixed Plant & Equipment Maintenance	3,000	0	0	0	0	0
0680. Depreciation	5,000	5,000	12,000	12,000	12,000	12,000
0980. Internal Recharge (Contrib to Plant)	13,992	13,992	1,200	1,236	1,273	1,311
Totals Community Transport Expenditure	70,138	68,588	82,963	85,204	88,324	89,939
Total Expenditure	70,138	68,588	82,963	85,204	88,324	89,939
Operating Result - Surplus/(Deficit)	(5,000)	(4,450)	1,650	1,650	1,650	1,650

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Community Centre						
OPERATIONAL						
Income						
01740. Community Centre Revenue						
0110. User Fees & Charges	2,000	2,000	7,500	7,725	7,957	8,195
0135. Capital Grants Received	0	36,179	0	0	0	0
0140. Contributions	0	13,456	0	0	0	0
Totals Community Centre Revenue	2,000	51,635	7,500	7,725	7,957	8,195
Total Income	2,000	51,635	7,500	7,725	7,957	8,195
Expenditure						
03740. Community Centre Expenditure						
0350. Office Administration Expenditure	500	500	0	0	0	0
0410. Insurance	6,367	6,367	6,860	7,066	7,278	7,496
0415. Utilities	1,686	1,686	1,941	1,999	2,059	2,120
0425. Cleaning Costs	5,500	5,500	5,540	5,706	5,877	6,054
0530. Building Maintenance	2,000	2,000	2,065	2,132	2,202	2,273
0680. Depreciation	3,000	3,000	21,985	21,985	21,985	21,985
0980.Overheads/ Internal Recharges (Rates)	(308)	(308)	5,852	6,027	6,208	6,394
Totals Community Centre Expenditure	18,746	18,746	44,242	44,915	45,609	46,323
Total Expenditure	18,746	18,746	44,242	44,915	45,609	46,323
Operating Result - Surplus/(Deficit)	(16,746)	32,889	(36,742)	(37,190)	(37,652)	(38,127)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Arts and Culture						
OPERATIONAL						
Expenditure						
03890. Other Culture Expenditure						
0467. Arts Out West Subscription	2,700	2,610	2,688	2,769	2,852	2,938
Totals Other Culture Expenditure	2,700	2,610	2,688	2,769	2,852	2,938
03891. Cultural & Community Precinct Expenditure						
0510. Library/Dentist/Community Centre Grounds	6,000	6,000	6,150	6,305	6,464	6,628
Totals Cultural & Community Precinct Expenditure	6,000	6,000	6,150	6,305	6,464	6,628
Total Expenditure	8,700	8,610	8,838	9,073	9,316	9,565
Operating Result - Surplus/(Deficit)	(8,700)	(8,610)	(8,838)	(9,073)	(9,316)	(9,565)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Animal Control</u>						
OPERATIONAL						
Income						
02040. Animal Control Revenue						
0105. Statutory Fees & Charges	7,500	7,500	7,500	7,500	7,500	7,500
0110. User Fees & Charges	3,000	3,000	2,000	2,000	2,000	2,000
Totals Animal Control Revenue	10,500	10,500	9,500	9,500	9,500	9,500
Total Income	10,500	10,500	9,500	9,500	9,500	9,500
Expenditure						
04030. Stock Control Expenditure						
0360. Professional Services (Contractors)	12,000	12,000	11,500	11,845	12,200	12,566
Totals Stock Control Expenditure	12,000	12,000	11,500	11,845	12,200	12,566
04040. Animal Control Expenditure						
0300. Employee Costs	22,777	22,777	23,688	24,635	25,621	26,645
0310. Staff Training	1,000	1,000	1,000	1,000	1,000	1,000
0350. Office Administration Expenditure	500	500	515	530	546	563
0410. Insurance	41	31	34	35	36	37
0415. Utilities	750	750	761	784	808	832
0500. General Maintenance	2,000	2,000	10,000	2,122	2,185	2,251
0680. Depreciation	600	600	1,602	1,602	1,602	1,602
0980. Town Planning Overheads Distributed	9,079	9,079	11,372	11,713	12,064	12,426
Totals Animal Control Expenditure	36,746	36,737	48,972	42,422	43,863	45,357
04045. Boarding Kennels Expenditure						
0300. Employee Costs	1,936	1,936	2,003	2,073	2,146	2,220
0450. Other Expenses	1,000	1,000	3,015	1,061	1,093	1,126
Totals Boarding Kennels Expenditure	2,936	2,936	5,018	3,134	3,238	3,346
Total Expenditure	51,682	51,673	65,490	57,401	59,301	61,269
Operating Result - Surplus/(Deficit)	(41,182)	(41,173)	(55,990)	(47,901)	(49,801)	(51,769)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Environmental & Public Health						
OPERATIONAL						
Income						
02100. Health Administration & Inspection Revenue						
0110. User Fees & Charges (Food Inspections)	1,200	2,684	5,500	5,500	5,500	5,500
Totals Health Administration & Inspection Revenue	1,200	2,684	5,500	5,500	5,500	5,500
Total Income	1,200	2,684	5,500	5,500	5,500	5,500
Expenditure						
04100. Health Administration & Inspection						
0300. Employee Costs (Consultant)	5,000	5,000	7,750	7,983	8,222	8,469
0450. Other Expenses	0	0	100	103	106	109
0980. Town Planning Overheads Distributed	9,752	9,752	10,045	10,346	10,656	10,976
Totals Health Administration & Inspection	14,752	14,752	17,895	18,431	18,984	19,554
Total Expenditure	14,752	14,752	17,895	18,431	18,984	19,554
Operating Result - Surplus/(Deficit)	(13,552)	(12,068)	(12,395)	(12,931)	(13,484)	(14,054)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Rural Fire Service						
OPERATIONAL						
Income						
02070. Fire Control Revenue						
0115. Grants & Subsidies - Operational	109,600	109,600	105,200	105,200	105,200	105,200
0125. Reimbursements	100,591	124,985	104,081	104,081	104,081	104,081
0130. Other Income	0	21,000	0	0	0	0
0135. Capital Grants Received	497,250	497,250	580,000	159,000	159,000	159,000
Totals Fire Control Revenue	707,441	752,835	789,281	368,281	368,281	368,281
02072. Fire Control Invoiced Revenue						
0130. Other Income	31,000	31,000	31,150	31,305	31,305	31,305
Totals Fire Control Invoiced Revenue	31,000	31,000	31,150	31,305	31,305	31,305
Total Income	738,441	783,835	820,431	399,586	399,586	399,586
Expenditure						
04070. Fire Control Expenses						
0350. Office Administration Expenditure	10,000	8,360	11,103	11,436	11,779	12,133
0400. Volunteer Support	4,800	4,800	5,000	5,150	5,305	5,464
0410. Insurance	3,600	7,600	8,000	8,240	8,487	8,742
0415. Utilities	7,878	7,600	8,607	8,865	9,131	9,405
0425. Cleaning Costs	0	0	258	265	273	281
0455. Project Expenses	2,000	2,000	2,000	2,060	2,122	2,185
0505. Plant Operating Expenditure	39,000	23,200	40,550	41,767	43,019	44,310
0530. Building Maintenance	4,122	4,400	13,593	14,000	14,420	14,853
0591. Fixed Plant & Equipment Maintenance	30,000	30,000	32,250	33,218	34,214	35,240
0593. Bushfire Equipment Maint Radios	8,000	8,000	9,000	9,270	9,548	9,835
0594. Bush Fire Equipment Maint Pagers	200	200	300	309	318	328
0680. Depreciation	111,000	111,000	102,967	102,967	102,967	102,967
0980. Overheads/Internal Recharges	0	0	22,593	22,593	22,593	22,593
Totals Fire Control Expenses	220,600	207,160	256,220	260,140	264,177	268,336
04071. Fire Control Non Reimbursable Expenses						
0331. Committee & Meetings Expenses	500	500	515	530	546	563
0400. Volunteer Support	500	500	515	530	546	563
0415. Contribution Rural Fire Service	167,668	327,189	167,954	167,969	167,985	168,001
0425. Cleaning Costs	3,044	3,044	1,850	1,906	1,963	2,022
0455. Project Expenses	0	21,543	22,189	22,855	23,541	24,247
Totals Fire Control Non Reimbursable Expenses	171,712	352,776	193,024	193,791	194,581	195,395

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Rural Fire Service</u>						
04072. Fire Control Invoiced Expenses						
0455. Project Expenses (Hazard Reduction, Roadside Shoulders, Servicing)	59,000	59,000	59,150	60,085	61,047	62,038
Totals Fire Control Invoiced Expenses	59,000	59,000	59,150	60,085	61,047	62,038
Total Expenditure	451,312	618,936	508,394	514,015	519,805	525,769
Operating Result - Surplus/(Deficit)	287,129	164,899	312,037	(114,430)	(120,220)	(126,184)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Fitness/Gymnastic Centre</u>						
OPERATIONAL						
Expenditure						
03735. Gymnastic Equipment Expenditure						
0680. Depreciation	4,200	4,200	5,077	1,504	0	0
Totals Gymnastic Equipment Expenditure	4,200	4,200	5,077	1,504	0	0
Total Expenditure	4,200	4,200	5,077	1,504	0	0
Operating Result - Surplus/(Deficit)	(4,200)	(4,200)	(5,077)	(1,504)	0	0

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Weeds Management</u>						
OPERATIONAL						
Expenditure						
04140. Weed Control						
0415. Contrib Upper Macquarie County Council	86,749	86,749	89,872	92,568	95,345	98,206
0430. Bidy Bush Control Expenditure	10,000	16,834	10,300	10,609	10,927	11,255
Totals Weed Control	96,749	103,583	100,172	103,177	106,272	109,461
Total Expenditure	96,749	103,583	100,172	103,177	106,272	109,461
Operating Result - Surplus/(Deficit)	(96,749)	(103,583)	(100,172)	(103,177)	(106,272)	(109,461)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Emergency Services						
OPERATIONAL						
Income						
02085. Fire Station Revenue						
0110. User Fees & Charges	1,869	1,869	1,926	1,983	2,043	2,104
0125. Reimbursements	1,463	1,463	1,506	1,552	1,598	1,646
Totals Fire Station Revenue	3,332	3,332	3,432	3,535	3,641	3,750
02089. Rural Addressing Revenue						
0110. User Fees & Charges	400	400	400	400	400	400
Totals Rural Addressing Revenue	400	400	400	400	400	400
02090. Other Emergency Services Revenue						
0125. Reimbursements	0	15,842	0	0	0	0
Totals Other Emergency Services Revenue	0	15,842	0	0	0	0
02091. Other Emergency Services Capital Revenue						
0140. Contributions Section 94	3,000	3,000	3,000	3,000	3,000	3,000
Totals Other Emergency Services Capital Revenue	3,000	3,000	3,000	3,000	3,000	3,000
Total Income	6,732	22,574	6,832	6,935	7,041	7,150
Expenditure						
04080. State Emergency Serv Expenses - Oberon						
0305. Vehicle Expenses	680	638	702	723	745	767
0410. Insurance	953	855	941	969	998	1,028
0415. Utilities (Incl Contrib to NSW Emergency Serv)	11,244	11,244	11,325	11,665	12,014	12,375
0680. Depreciation	4,500	4,500	277	277	277	277
0980. Internal Recharges (Rates)	(420)	(420)	(435)	(448)	(462)	(476)
Totals State Emergency Serv Expenses - Oberon	16,957	16,817	12,809	13,185	13,572	13,971
04081. State Emergency Serv Expenses - Burraga						
0305. Vehicle Expenses	340	319	351	361	372	383
0410. Insurance	461	417	459	472	487	501
0415. Utilities (Incl Contrib to NSW Emergency Serv)	13,184	13,184	12,820	13,205	13,601	14,009
Totals State Emergency Serv Expenses - Burraga	13,985	13,920	13,913	14,322	14,743	15,177
04085. Fire Station Expenditure						
0415. Utilities (Incl Contrib to NSW Emergency Serv)	15,839	15,839	15,839	16,315	16,804	17,308
0680. Depreciation	4,000	4,000	942	942	942	942
Totals Fire Station Expenditure	19,839	19,839	16,781	17,257	17,746	18,250

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Emergency Services						
04089. Rural Addressing Expenditure						
0500. Purchase Signs	500	500	515	530	546	563
Totals Rural Addressing Expenditure	500	500	515	530	546	563
04090. Other Emergency Services Expenditure						
0331. Committee & Meetings Expenses	1,000	1,000	1,830	1,904	1,980	2,059
0519. Natural Disaster (Declared) Expenditure	0	21,122	0	0	0	0
Totals Other Emergency Services Expenditure	1,000	22,122	1,830	1,904	1,980	2,059
Total Expenditure	52,282	73,198	45,848	47,197	48,587	50,019
Operating Result - Surplus/(Deficit)	(45,550)	(50,624)	(39,016)	(40,262)	(41,546)	(42,869)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Main Street Security						
OPERATIONAL						
Expenditure						
04050. Main Street Security Expenditure						
0415. Utilities	500	500	550	567	583	601
0420. Reward for Reporting Vandalism	1,500	1,500	1,500	1,500	1,500	1,500
0500. General Maintenance CCTV Cameras	4,000	4,000	4,130	4,264	4,403	4,546
0680. Depreciation	8,000	8,000	7,965	7,965	7,965	7,965
Totals Main Street Security Expenditure	14,000	14,000	14,145	14,296	14,452	14,612
Total Expenditure	14,000	14,000	14,145	14,296	14,452	14,612
Operating Result - Surplus/(Deficit)	(14,000)	(14,000)	(14,145)	(14,296)	(14,452)	(14,612)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
LAND USE MANAGEMENT						
<u>Heritage</u>						
OPERATIONAL						
Income						
01931. Heritage Advisory Service Revenue						
0115. Grants & Subsidies - Operational	3,500	3,500	3,500	3,500	3,500	3,500
Totals Heritage Advisory Service Revenue	3,500	3,500	3,500	3,500	3,500	3,500
Total Income	3,500	3,500	3,500	3,500	3,500	3,500
Expenditure						
03930. Heritage Building Preservation Fund Exp						
0405. Grants/Donations Paid	0	19,686	0	0	0	0
Totals Heritage Building Preservation Fund Exp	0	19,686	0	0	0	0
03931. Heritage Advisory Service Expenditure						
0360. Professional Services	10,500	10,500	10,815	11,139	11,474	11,818
Totals Heritage Advisory Service Expenditure	10,500	10,500	10,815	11,139	11,474	11,818
03932. Heritage/History Projects Expenditure						
0360. 2013: Heritage Walk (\$10k), Bicentennial Celeb (\$5k)	10,000	10,000	15,000	0	0	0
Totals Heritage/History Projects Expenditure	10,000	10,000	15,000	0	0	0
Total Expenditure	20,500	40,186	25,815	11,139	11,474	11,818
Operating Result - Surplus/(Deficit)	(17,000)	(36,686)	(22,315)	(7,639)	(7,974)	(8,318)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
Development Control						
OPERATIONAL						
Income						
02010. Development Control Revenue						
0105. Statutory Fees & Charges	80,000	80,000	81,000	81,000	81,000	81,000
0110. User Fees & Charges (Drainage Diagrams)	2,000	2,000	2,000	2,000	2,000	2,000
0115. Grants & Subsidies - Operational	15,000	15,000	0	0	0	0
0130. Other Income	1,000	1,000	1,000	1,000	1,000	1,000
Totals Development Control Revenue	98,000	98,000	84,000	84,000	84,000	84,000
Total Income	98,000	98,000	84,000	84,000	84,000	84,000
Expenditure						
04000. Strategic Land Management Planning						
0477. Land Use Strategy Project	1,000	1,000	0	0	0	0
Totals Strategic Land Management Planning	1,000	1,000	0	0	0	0
04010. Development Control Office Expenditure						
0300. Employee Costs	445,193	445,193	473,484	491,721	510,687	530,412
0310. Staff Training	10,000	10,400	16,000	16,000	16,000	16,000
0350. Office Administration Expenditure	11,000	11,000	9,030	9,271	9,519	9,775
0355. Computer/IT Costs	0	0	2,750	2,000	3,000	773
0360. Professional Services (Consultants)	10,000	15,000	10,300	10,609	10,927	11,255
0365. Legal Costs	20,000	15,000	20,100	20,100	20,100	20,100
0370. Subscriptions	19,000	19,000	10,000	10,000	10,000	10,000
0375. Office Equipment & Furniture	1,000	1,000	2,000	2,000	2,000	2,000
0410. Insurance Fidelity G'tee/ Prof. Indemnity	37,359	37,359	38,666	39,826	41,021	42,252
0680. Depreciation	500	500	1,476	1,476	1,476	1,476
0980. Administration Overheads Distributed	216,028	216,028	222,509	229,184	236,060	243,141
0985. Overhead Recovery from Other Services	(149,460)	(149,460)	(143,615)	(147,923)	(152,361)	(156,932)
Totals Development Control Office Expenditure	620,620	621,020	662,700	684,263	708,429	730,251
Total Expenditure	621,620	622,020	662,700	684,263	708,429	730,251
Operating Result - Surplus/(Deficit)	(523,620)	(524,020)	(578,700)	(600,263)	(624,429)	(646,251)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
<u>Building Control</u>						
OPERATIONAL						
Income						
02020. Building Control Revenue						
0105. Statutory Fees & Charges	65,000	65,000	65,000	65,000	65,000	65,000
0130. Other Income (Final Inspections etc)	4,000	4,000	4,000	4,000	4,000	4,000
Totals Building Control Revenue	69,000	69,000	69,000	69,000	69,000	69,000
Total Income	69,000	69,000	69,000	69,000	69,000	69,000
Expenditure						
04020. Building Control Expenditure						
0980. Town Planning Overheads Distributed	100,700	100,700	103,721	106,833	110,038	113,339
Totals Building Control Expenditure	100,700	100,700	103,721	106,833	110,038	113,339
Total Expenditure	100,700	100,700	103,721	106,833	110,038	113,339
Operating Result - Surplus/(Deficit)	(31,700)	(31,700)	(34,721)	(37,833)	(41,038)	(44,339)

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
TRANSFERS TO/FROM RESERVES						
<u>Council Chambers & Office Building Maintenance/Replacements</u>						
5213 Reserve 9594 Building Maint/Replace						
9600 Transfer to Reserves	0	0	10,000	10,000	10,000	10,000
Total Transfers to (from) Reserve - Council Chambers	0	0	10,000	10,000	10,000	10,000
<u>Governance-Elected Members</u>						
5181 Reserve 9566 Elections						
9600 Transfer to Reserves	25,000	25,000	25,000	14,069	14,069	14,069
9601 Transfer from Reserve	0	0	(50,000)	0	0	0
Net Transfers to (from) Reserve	25,000	25,000	(25,000)	14,069	14,069	14,069
5212 Reserve 9567 I.T.						
9600 Transfer to Reserves	1,000	1,000	1,000	1,000	1,000	1,000
Net Transfers to (from) Reserve	1,000	1,000	1,000	1,000	1,000	1,000
5217 Reserve 9595 Internal Audit						
9601 Transfer from Reserve	0	(19,691)	0	0	0	0
Net Transfers to (from) Reserve	0	(19,691)	0	0	0	0
Total Transfers to (from) Reserve - Governence	26,000	6,309	(24,000)	15,069	15,069	15,069
<u>Corporate Services - Finance & Administration</u>						
5182 Reserve 9567 I.T.						
9600 Transfer to Reserves	0	0	1,000	1,000	1,000	1,000
9601 Transfer from Reserve	0	(40,000)	0	0	0	0
Net Transfers to (from) Reserve	0	(40,000)	1,000	1,000	1,000	1,000
5183 Reserve 9568 Office Equipment						
9600 Transfer to Reserves	0	0	10,000	10,000	10,000	10,000
Net Transfers to (from) Reserve	0	0	10,000	10,000	10,000	10,000
5184 Reserve 9587 Employees Leave						
9600 Transfer to Reserves	29,729	29,729	45,960	47,798	49,710	51,698
9601 Transfer from Reserve	(30,668)	(30,668)	(45,960)	(47,798)	(49,710)	(51,698)
Net Transfers to (from) Reserve	(939)	(939)	0	0	0	0
Total Transfers to (from) Reserve - Corporate Services	(939)	(40,939)	11,000	11,000	11,000	11,000
<u>Store/Depot</u>						
5194 Reserve 9584 Depot Improvements						
9600 Transfer to Reserves	30,000	30,000	30,000	30,000	30,000	30,000
9601 Transfer from Reserve	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Net Transfers to (from) Reserve	0	0	0	0	0	0

	2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
TRANSFERS TO/FROM RESERVES						
5195 Reserve 9587 Employees Leave						
9600 Transfer to Reserves	1,642	1,642	2,226	2,315	2,408	2,504
9601 Transfer from Reserve	(1,598)	(1,598)	(2,226)	(2,315)	(2,408)	(2,504)
Net Transfers to (from) Reserve	44	44	0	0	0	0
Total Transfers to (from) Reserve - Store/Depot	44	44	0	0	0	0
<u>Engineering Services</u>						
5185 Reserve 9569 Engineers Instruments						
9600 Transfer to Reserves	7,200	7,200	7,416	7,638	7,868	8,104
9601 Transfer from Reserve	0	(4,264)	0	0	0	0
Net Transfers to (from) Reserve	7,200	2,936	7,416	7,638	7,868	8,104
5186 Reserve 9587 Employees Leave						
9600 Transfer to Reserves	17,404	17,404	20,824	21,657	22,524	23,425
9601 Transfer from Reserve	(14,436)	(132,209)	(20,824)	(21,657)	(22,524)	(23,425)
Net Transfers	2,968	(114,805)	0	0	0	0
Total Transfers to (from) Reserve - Engineering Services	10,168	(111,869)	7,416	7,638	7,868	8,104
<u>Quarry Operations</u>						
05189. Reserve 9571 Gravel Pits						
9600 Transfer to Reserves	0	0	8,446	8,699	8,960	9,229
Total Transfers to (from) Reserve - Quarry Operations	0	0	8,446	8,699	8,960	9,229
<u>Plant</u>						
05188. Reserve 9570 Plant Replacement						
9600. Transfer to Reserves	480,000	480,000	571,000	571,000	571,000	571,000
9601. Transfer from Reserve	(480,000)	(480,000)	(535,000)	(545,000)	(585,000)	(605,000)
Total Transfers to (from) Reserve - Plant	0	0	36,000	26,000	(14,000)	(34,000)
<u>Works Section</u>						
05187. Works Fund 1 - Reserve 9587 ELE T/fs						
9600. Transfer to Reserves	76,914	76,914	109,291	113,662	118,209	122,937
9601. Transfer from Reserve	(72,923)	(72,923)	(109,291)	(113,662)	(118,209)	(122,937)
Total Transfers to (from) Reserve - Works Section	3,992	3,992	0	0	0	0
<u>Council Properties</u>						
05173. Reserve 9573 Land						
9601. Transfer from Reserve - 70 Dart St	(4,000)	(4,000)	0	0	0	0
05222. Reserve 9565 Roads Reserve						
9600. Transfer to Reserve - Sale 70 Dart St	0	0	200,000	0	0	0

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TRANSFERS TO/FROM RESERVES						
9601. Transfer from Reserve - Caravan Park Reseal	0	(9,487)	0	0	0	0
Total Transfers to (from) Reserve - Council Properties	(4,000)	(13,487)	200,000	0	0	0
<u>Private Works</u>						
05193. Reserve 9565 Garbage Tip						
9600. Transfer to Reserves	90,000	113,000	0	0	0	0
9601. Transfer from Reserve	0	(37,550)	0	0	0	0
Total Transfers to (from) Reserve - Private Works	90,000	75,450	0	0	0	0
<u>Land Development</u>						
05196. Reserve 9573 Land						
9600. Transfer to Reserves	100,000	197,273	100,000	100,000	100,000	100,000
9601. Transfer from Reserve	(2,500)	(29,846)	0	(300,000)	0	0
Net Transfers	97,500	167,427	100,000	(200,000)	100,000	100,000
Total Transfers to (from) Reserve - Land Development	97,500	167,427	100,000	(200,000)	100,000	100,000
<u>Visitor Information Centre</u>						
05197. Reserve 9587 Employees Leave						
9600. Transfer to Reserves	3,974	3,974	4,955	5,154	5,360	5,574
9601. Transfer from Reserve	(3,774)	(3,774)	(4,955)	(5,154)	(5,360)	(5,574)
Net Transfers	200	200	0	0	0	0
05218. Reserve 9596 VIC Projects						
9601. Transfer from Reserve	0	(6,834)	0	0	0	0
Net Transfers	0	(6,834)	0	0	0	0
Total Transfers to (from) Reserve - Visitor Information Centre	200	(6,634)	0	0	0	0
<u>Community Technology Centre</u>						
05198. CTC Fund 1 - Reserve 9573 Land Dev T/fs						
9600. Transfer to Reserves	0	0	2,000	2,060	2,122	2,185
Total Transfers to (from) Reserve - Community Tech Centre	0	0	2,000	2,060	2,122	2,185
<u>Roads Bridges Footpaths</u>						
05175. Reserve 9562 Sec 94 Rural Roads						
9600. Transfer to Reserves	65,000	65,000	35,000	35,000	35,000	35,000
9601. Transfer from Reserve	(65,000)	(93,420)	(100,000)	(50,000)	(50,000)	(40,000)
Net Transfers	0	(28,420)	(65,000)	(15,000)	(15,000)	(5,000)
05176. Reserve 9563 Sec 94 Urban Roads						
9600. Transfer to Reserves	1,000	6,500	10,000	10,000	10,000	10,000
Net Transfers	1,000	6,500	10,000	10,000	10,000	10,000

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TRANSFERS TO/FROM RESERVES						
05177. Reserve 9564 Dev Cont Burruga Mill						
9600. Transfer to Reserves	3,150	3,150	3,150	3,150	3,150	3,150
Net Transfers	3,150	3,150	3,150	3,150	3,150	3,150
05178. Reserve 9565 Road Construction						
9600. Transfer to Reserves	0	125,000	300,000	300,000	300,000	300,000
9601. Transfer from Reserve	(506,000)	(567,059)	(767,920)	(657,088)	(620,480)	(643,075)
Net Transfers	(506,000)	(442,059)	(467,920)	(357,088)	(320,480)	(343,075)
05179. Reserve 9560 Unspent Grant (3x3)						
9601. Transfer from Reserve	0	(89,539)	0	0	0	0
Net Transfers	0	(89,539)	0	0	0	0
05204. Reserve 9590 - Road Maint (Priv Quarries)						
9600. Transfer to Reserves	54,000	54,000	70,000	70,000	70,000	70,000
9601. Transfer from Reserve	(54,000)	(54,000)	(70,000)	(70,000)	(70,000)	(70,000)
Net Transfers	0	0	0	0	0	0
Total Transfers to (from) Reserve - Roads Bridges Footpaths	(501,850)	(550,368)	(519,770)	(358,938)	(322,330)	(334,925)
<u>Drainage</u>						
05163. Reserve 9553 Sec 94 Drainage						
9600. Transfer to Reserves	0	1,420	3,000	3,090	3,183	3,278
9601. Transfer from Reserve	0	0	0	0	0	0
Total Transfers to (from) Reserve - Drainage	0	1,420	3,000	3,090	3,183	3,278
<u>Waste Management</u>						
45200. Waste Fund 4 - Reserve 9582 Garbage Tip T/fs						
9600. Transfer to Reserves	102,118	102,118	0	0	0	0
9601. Transfer from Reserve	(215,118)	(215,118)	0	0	0	0
Total Transfers to (from) Reserve - Waste Management	(113,000)	(113,000)	0	0	0	0
<u>Water Supply</u>						
25000. Reserve 9574 Water Service Surp/Def						
9600. Transfer to Reserves	0	25,356	0	0	0	0
9601. Transfer to/(from) Reserve	(81,543)	(549)	22,992	(147,877)	(149,306)	(160,850)
Net Transfers	(81,543)	24,807	22,992	(147,877)	(149,306)	(160,850)
25001. Reserve 9575 Filter Replacement						
9600. Transfer to Reserves	36,000	36,000	37,080	38,192	39,338	40,518
Net Transfers	36,000	36,000	37,080	38,192	39,338	40,518
25002. Reserve 9576 Water Treatment Plant						

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TRANSFERS TO/FROM RESERVES						
9600. Transfer to Reserves	193,000	194,397	42,733	0	0	0
Net Transfers	79,882	81,279	(68,536)	(109,521)	(72,716)	0
25003. Reserve 9577 Section 64 Contributions						
9600. Transfer to Reserves	0	2,462	4,000	4,120	4,244	4,371
Net Transfers	0	2,462	4,000	4,120	4,244	4,371
Total Transfers to (from) Reserve - Water Supply	34,339	144,548	(4,464)	(215,085)	(178,440)	(115,960)
<u>Waste Water (Sewerage) Service</u>						
35000. Reserve 9578 Surp/Def						
9600. Transfer to/(from) Reserves	56,887	52,089	98,178	76,598	75,247	73,698
9601. Transfer from Reserve	0	0	0	0	0	0
Net Transfers	56,887	52,089	98,178	76,598	75,247	73,698
35002. Reserve 9580 Section 64 Contributions						
9600. Transfer to Reserves	0	3,136	3,500	3,605	3,713	3,825
Net Transfers	0	3,136	3,500	3,605	3,713	3,825
35003. Loan Surplus Funds to Waste Management						
9600. Transfer to Reserves	0	0	105,182	108,337	70,563	0
9601. Transfer from Reserve	(284,082)	(394,582)	0	0	0	0
Net Transfers	(284,082)	(394,582)	105,182	108,337	70,563	0
Total Transfers to (from) Reserve - Sewerage Service	(227,195)	(339,357)	206,860	188,540	149,524	77,522
<u>Parks and Reserves</u>						
05171. Reserve 9559 Section 94 Open Space						
9600. Transfer to Reserves	4,000	4,000	3,200	3,200	3,200	3,200
9601. Transfer from Reserve	0	(20,231)	0	0	0	0
Net Transfers	4,000	(16,231)	3,200	3,200	3,200	3,200
05172. Reserve 9556 Capital Works						
9601. Transfer from Reserve	0	(38,586)	0	0	0	0
Net Transfers	0	(38,586)	0	0	0	0
05206. Reserve 9588 Rail Crossings Upgrade						
9601. Transfer from Reserve	0	(24,415)	0	0	0	0
Net Transfers	0	(24,415)	0	0	0	0
Total Transfers to (from) Reserve - Parks & Reserves	4,000	(79,232)	3,200	3,200	3,200	3,200
<u>Town Improvement</u>						

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TRANSFERS TO/FROM RESERVES						
05162. TI Fund 5 - Reserve 9552 Surp/Def T/fs						
9600. Transfer to Reserves	418,420	418,420	399,561	410,888	422,555	434,571
9601. Transfer from Reserve	(440,116)	(526,563)	(455,542)	(410,888)	(422,555)	(434,571)
Total Transfers to (from) Reserve - Town Improvement	(21,696)	(108,143)	(55,981)	0	0	0
<u>Cemeteries</u>						
05167. Reserve 9557 Plaques Funds Carryover						
9600. Transfer to Reserves	0	0	0	0	0	0
9601. Transfer from Reserve	0	(16,016)	0	0	0	0
Total Transfers to (from) Reserve - Cemeteries	0	(16,016)	0	0	0	0
<u>Social/Community Planning</u>						
05164. Reserve 9554 Sec 94 Commuuty Facilities						
9600. Transfer to Reserves	3,000	3,000	3,000	3,000	3,000	3,000
9601. Transfer from Reserve	0	0	0	0	0	0
Total Transfers to (from) Reserve - Social/Community Planni	3,000	3,000	3,000	3,000	3,000	3,000
<u>Library</u>						
05168. Reserve 9587 Employees Leave						
9600. Transfer to Reserves	3,320	3,320	3,385	3,521	3,662	3,808
9601. Transfer from Reserve	(3,097)	(3,097)	(3,385)	(3,521)	(3,662)	(3,808)
Net Transfers	223	223	0	0	0	0
05221. Reserve 9586 Funds Carryover						
9600. Transfer to Reserves	0	0	0	0	0	0
9601. Transfer from Reserve	0	(11,728)	0	0	0	0
Net Transfers	0	(11,728)	0	0	0	0
Total Transfers to (from) Reserve - Library	223	(11,505)	0	0	0	0
<u>Swimming Pool</u>						
05170. Reserve 9558 Swimmng Pool						
9600. Transfer to Reserves	10,000	10,000	0	0	0	0
9601. Transfer from Reserve	(13,000)	(14,249)	0	0	0	0
Total Transfers to (from) Reserve - Swimming Pool	(3,000)	(4,249)	0	0	0	0
<u>Hathaway Cottage</u>						
05205. Reserve 9555 Aged Care Units						
9601. Transfer from Reserve	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)
Total Transfers to (from) Reserve - Hathaway Cottage	(10,000)	(10,000)	(10,300)	(10,609)	(10,927)	(11,255)
<u>Aged Care Units</u>						
05165. Reserve 9555 Surplus						

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TRANSFERS TO/FROM RESERVES						
9600. Transfer to Reserves	19,823	20,793	22,196	22,810	23,440	24,087
9601. Transfer from Reserve	0	0	0	0	0	0
Total Transfers to (from) Reserve - Aged Care Units	19,823	20,793	22,196	22,810	23,440	24,087
<u>Community Transport</u>						
05209. Reserve 9593 Surplus/Deficit						
9600. Transfer to Reserves	0	550	13,650	13,650	13,650	13,650
9601. Transfer from Reserve	0	0	0	0	(50,000)	0
Total Transfers to (from) Reserve - Community Transport	0	550	13,650	13,650	(36,350)	13,650
<u>Community Centre</u>						
05214. Reserve 9561 Capital Improvements						
9601. Transfer from Reserve	0	(27,713)	0	0	0	0
Total Transfers to (from) Reserve - Community Centre	0	(27,713)	0	0	0	0
05220. Reserve 9562 Unspent Grants/Contrib						
9600. Transfer to Reserves	0	0	0	0	0	0
9601. Transfer from Reserve	0	(21,543)	0	0	0	0
Total Transfers to (from) Reserve - Rural Fire Service	0	(21,543)	0	0	0	0
<u>Emergency Services</u>						
05161. Reserve 9550 Section 94 Emergency Serv						
9600. Transfer to Reserves	3,000	3,000	3,000	3,000	3,000	3,000
Total Transfers to (from) Reserve - Emergency Services	3,000	3,000	3,000	3,000	3,000	3,000
<u>Heritage</u>						
05216. Reserve 9560 Local Heritage Fund						
9601. Transfer from Reserve	0	(19,686)	0	0	0	0
Net Transfers	0	(19,686)	0	0	0	0
Total Transfers to (from) Reserve - Local Heritage Fund	0	(19,686)	0	0	0	0
<u>Development Control</u>						
05191. Reserve 9587 Employee Leave						
9600. Transfer to Reserves	13,187	13,187	17,710	18,418	19,155	19,921
9601. Transfer from Reserve	(11,457)	(11,457)	(17,710)	(17,710)	(17,710)	(17,710)
Net Transfers	1,730	1,730	0	708	1,445	2,211
05192. Reserve 9572 Planning Legal Costs						
9600. Transfer to Reserves	6,400	6,400	6,592	6,400	6,592	7
Net Transfers	6,400	6,400	6,592	6,400	6,592	7
Total Transfers to (from) Reserve - Development Control	8,130	8,130	6,592	7,108	8,037	2,218

2011/12 Original Budget	2011/12 Revised Budget	2012/13 Operations Budget	2013/14 Delivery Plan Yr 2	2014/15 Delivery Plan Yr 3	2015/16 Delivery Plan Yr 4
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TRANSFERS TO/FROM RESERVES